

PROGRAM III: INFRASTRUCTURE & ENVIRONMENTAL RESOURCES

Summary of Appropriations and Revenues

Agency	Agency Name	FY 2007-2008 Appropriations	FY 2007-2008 Revenue	FY 2007-2008 Net County Cost
034	Watershed & Coastal Resources Division	24,070,836	21,865,211	2,205,625
040	Utilities	26,655,258	2,208,575	24,446,683
080	Resources And Development Management Department	61,717,079	41,253,027	20,464,052
	GENERAL FUND SUBTOTAL	112,443,173	65,326,813	47,116,360
106	County Tidelands - Newport Bay	12,303,354	12,303,354	0
108	Dana Point Tidelands	81,759,663	81,759,663	0
113	Building and Safety	11,228,262	11,228,262	0
114	Fish and Game Propagation	8,370	8,370	0
115	Road	100,548,188	100,548,188	0
119	Public Library - Capital	1,594,800	1,594,800	0
120	Public Library	42,268,174	42,268,174	0
128	Survey Monument Preservation	153,485	153,485	0
129	Off-Highway Vehicle Fees	135,496	135,496	0
12K	Dana Point Marina DBW Loan Reserve	1,030,525	1,030,525	0
130	District Community Priorities and Projects	9,000,000	9,000,000	0
137	Parking Facilities	6,118,352	6,118,352	0
140	Air Quality Improvement	471,893	471,893	0
148	Foothill Circulation Phasing Plan	5,104,173	5,104,173	0
15K	Limestone Regional Park Mitigation Endowment	24,950	24,950	0
274	IWMD Corrective Action Escrow	61,182	61,182	0
275	IWMD - Environmental Reserve	10,167,866	10,167,866	0
277	IWMD - Rate Stabilization	9,421,000	9,421,000	0
279	IWMD - Landfill Post-Closure Maintenance	7,954,016	7,954,016	0
280	Airport - Operating Enterprise	179,807,211	179,807,211	0
281	John Wayne Airport Construction	94,762,897	94,762,897	0
283	John Wayne Airport Debt Service	119,309,696	119,309,696	0
284	Frank R. Bowerman/Bee Canyon Landfill Escrow	6,176,421	6,176,421	0
285	IWMD Bankruptcy Recovery Plan	22,424,710	22,424,710	0
286	Brea-Olinda Landfill Escrow	3,608,377	3,608,377	0
287	Prima Deshecha Landfill Escrow	2,821,185	2,821,185	0
299	Integrated Waste Management Department Enterprise	182,999,593	182,999,593	0
400	Flood Control District	119,022,892	119,022,892	0
403	Santa Ana River Environmental Enhancement	54,337	54,337	0
404	Flood Control District - Capital	81,028,668	81,028,668	0
405	Harbors, Beaches and Parks CSA No. 26	91,430,640	91,430,640	0
406	Harbors, Beaches & Parks Capital	43,648,020	43,648,020	0
459	North Tustin Landscape & Lighting Assessment District	2,065,198	2,065,198	0



Summary of Appropriations and Revenues (Continued)

Agency	Agency Name	FY 2007-2008 Appropriations	FY 2007-2008 Revenue	FY 2007-2008 Net County Cost
468	County Service Area #13 - La Mirada	5,878	5,878	0
475	County Service Area #20 - La Habra	134,298	134,298	0
477	County Service Area #22 - East Yorba Linda	59,653	59,653	0
	OTHER FUNDS SUBTOTAL	1,248,713,423	1,248,713,423	0
	TOTAL - INFRASTRUCTURE & ENVIRONMENTAL	1,361,156,596	1,314,040,236	47,116,360

080 - RESOURCES AND DEVELOPMENT MANAGEMENT DEPARTMENT

Operational Summary

Mission:

The primary mission of the Resources & Development Management Department (RDMD) is to provide, operate, and maintain quality public facilities and regional resources for the residents of Orange County, and safeguard the quality of life in Orange County through stewardship of the environment, application and enforcement of building, water and grading regulations, and planning of strategically balanced communities.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	54,066,008
Total Recommended FY 2007-2008	61,717,079
Percent of County General Fund:	2.05138%
Total Employees:	477.00

Strategic Goals:

- **Agricultural Commissioner:** a) Provide citizens a basis of value comparison and fair competition by ensuring accuracy of weighing and measurement systems; b) Prevent exotic plant pest and disease; c) Protect residents, users, and the environment from pesticide hazards; d) Protect areas from the threat of wildfire through weed abatement.
- **Internal Services:** Support County Agency and Department operations by providing services and/or managing, operating and maintaining the following: facilities management, environmental control, security access systems, utilities, County capital project management, internal and corporate real estate services, internal mail services, parking management, records storage and retrieval, vehicle fleet, and printing and publishing services.
- **Planning & Development Services:** a) Plan for the availability of a wide range of quality housing and employment opportunities throughout the unincorporated areas of Orange County; b) Plan for the preservation of open space and protection of sensitive habitats, waterways and wildlife.

Key Outcome Indicators:

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
PERFORMANCE INDICATOR FOR AG COMMISSIONER: WEIGHTS & MEASURES PROGRAM. What: Number of valid citizen complaints regarding weights & measures discrepancies per 100,000 residents. Why: Indicates basis of value comparisons through accurate weighing and measuring systems.	1.5 per 100,000 residents' complaints on weight and measure discrepancies.	Not to exceed 1.5 per 100,000 residents.	On target.



Key Outcome Indicators: (Continued)

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
PERFORMANCE INDICATOR FOR AG COMMISSIONER: EXOTIC PLANT PEST AND DISEASE CONTROL PROGRAM. What: Number of valid exotic plant pest and disease reported per 100,000 residents. Why: Indicates effectiveness of plant pest and disease prevention program.	5.0 per 100,000 residents to report valid exotic plant pest and disease.	Not to exceed 5.0 per 100,000 residents.	On target.
PERFORMANCE INDICATOR FOR AG COMMISSIONER: PESTICIDE ILLNESS PREVENTION PROGRAM. What: Number of valid cases of pesticide related illness reported per 100,000 residents. Why: Indicates effectiveness of pesticide illness prevention program.	1.0 per 100,000 residents reported valid cases of pesticide related illness.	Not to exceed 1.0 per 100,000 residents.	On target.
PERFORMANCE INDICATOR FOR AG COMMISSIONER: WEED ABATEMENT PROGRAM. What: Total number of unincorporated acres burned by wildfire. Why: Indicates effectiveness of weed abatement program and the potential reduction in wildfire risk.	500 Acres.	Not to exceed 500 Acres	On target.
PERFORMANCE INDICATOR FOR INTERNAL SERVICES: EFFICIENCY IN OPERATING AND MAINTAINING FACILITIES. What: Annual cost of building O&M divided by the number of building square feet in the Civic Center. Why: Indicates efficiency of support to County agencies by operating and maintaining facilities.	\$4.50/square foot	\$4.75/square foot	\$4.75/square foot
PERFORMANCE INDICATOR FOR INTERNAL SERVICES: PROVIDING QUALITY BUILDING OPERATIONS AND MAINTENANCE. What: Percent of bldg users rating the quality of the building O&M as good or excellent in a valid survey. Why: Indicates customer satisfaction with facilities support to County agencies and operations.	90% of users rated building operations/maintenance quality good or excellent in a valid survey.	95% of users rating building operations/maintenance quality good or excellent in a valid survey.	90%
PERFORMANCE INDICATOR FOR INTERNAL SERVICES: MANAGING COUNTY CAPITAL PROJECTS ON TIME. What: Percent of building capital projects completed on time. Why: Indicates time efficiency in managing County capital projects.	80%	80%	80%
PERFORMANCE INDICATOR FOR INTERNAL SERVICES: MANAGING COUNTY CAPITAL PROJECTS WITHIN BUDGET. What: Percent of capital projects completed within budget. Why: Indicates cost efficiency in managing County capital projects.	80%	80%	80%

Key Outcome Indicators: (Continued)

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
PERFORMANCE INDICATOR FOR INTERNAL SERVICES: PROVIDING QUALITY FACILITIES OPERATIONS PROJECT MGMT. What: Percent of users rating facilities ops project mgmt quality good or excellent in a valid survey. Why: Indicates satisfaction with project mgmt services to County agencies/departments and operations.	90% of users rated facilities operations project management good or excellent in a valid survey.	95% of users rating facilities operations project mgmt quality good or excellent in a valid survey.	90%
PERFORMANCE INDICATOR FOR PLANNING & DEVELOPMENT SVCS: NUMBER OF CASES CLOSED BY CODE ENFORCEMENT. What: To eliminate code enforcement cases. Why: To protect public from threats to safety from building and construction deficiencies.	835 cases completed.	850 code enforcement cases to be completed.	RDMD/PDS Code Enforcement officers are responding to Code Enforcement cases in a timely manner.

FY 2006-07 Key Project Accomplishments:

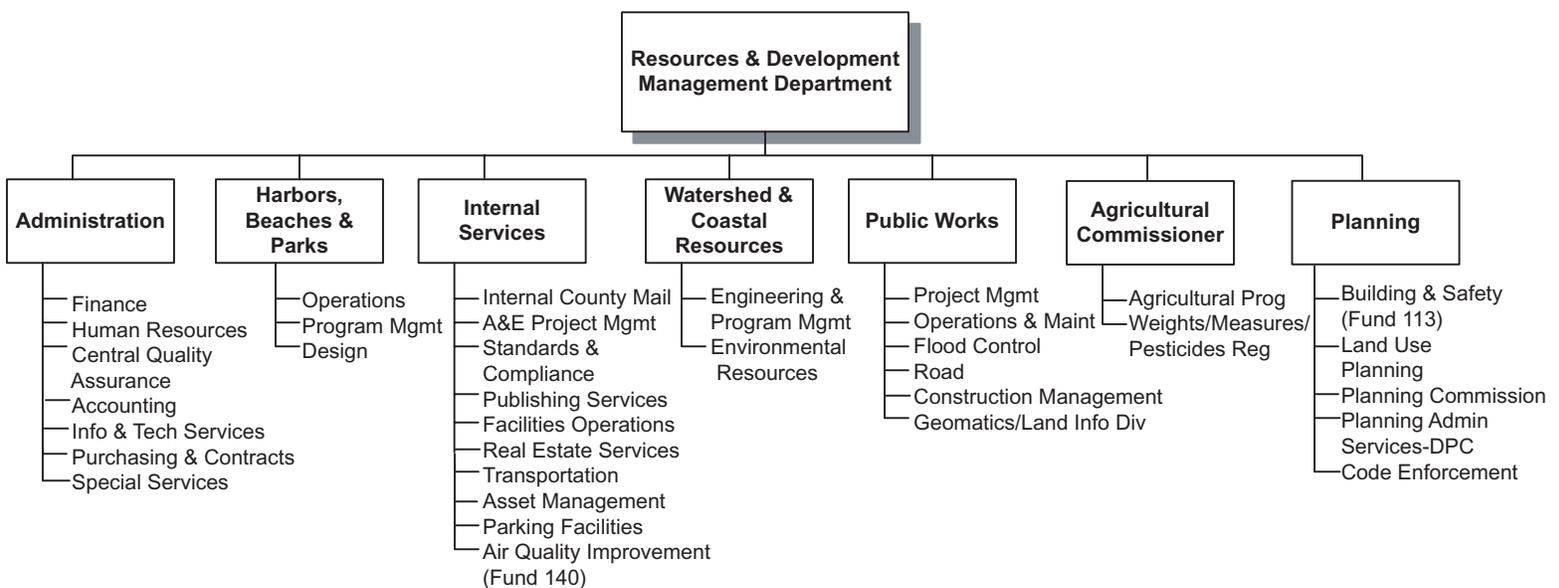
- **Agricultural Commissioner:** (1) Glassy-Winged Sharpshooter/Pierce's Disease Program - Since May 2000, AG Commissioner provided an effective inspection system to prevent the further spread of the Glassy-Winged Sharpshooter in Orange County; (2) High Risk Pest Exclusion Program - Since 2000, AG Commissioner provided an effective inspection system to detect high risk insects in package terminal facilities.
- **Internal Services:** (1) Preventative Maintenance Program: RDMD/Facilities Operations is in the fourth year of Phase I of a Preventive Maintenance (PM) Program to extend the useful and economic life of facilities through routine preventive maintenance. From July 1, 2005, through December 31, 2005, the original PM staff of four positions completed 328 work orders, 226 of which required the shutdown of equipment without impact to the tenants, demonstrating the value of a swing shift. Sixty-five of the completed work orders resulted in the proactive detection of serious deficiencies, which required repairs to prevent potential catastrophic equipment failure. Due to the success of the PM Program, the four-position PM team was increased to 14 positions through two position transfers within Facilities Operations and approval of eight new positions by the Board of Supervisors. (2) Facilities Master Plan Implementation: In 2006 RDMD presented the County Facilities Master Plan to the Board of Supervisors and received approval for implementation of the plan. Examples of projects include planning the reuse of Building 16 in the Civic Center, developing cost effective records storage options, and developing a master plan for the development of the County Operations Center to include the Animal Care Center and Fruit Street operations. (3) Sale of Katella Yard: During 2006 Katella Yard was sold to the Orange County Transportation Authority, and RDMD/Internal Services identified and acquired two sites, including four properties, to accommodate the relocation of the current County occupants at Katella Yard. (4) Cogeneration at the Central Utility Facility: In 2006 RDMD contracted for the design of the Central Utility Facility (CUF) enhancements and purchased important equipment for the project. Upon completion of the cogeneration project the CUF will generate sufficient electrical power and energy for heating and cooling all County-owned and County-served buildings in the Santa Ana Civic Center area. In 2007 RDMD will complete the final design of the facility and award contracts for the first phase of the facility and network construction portions of the project. (5) Strategic Energy Plan Implementation: In 2006 energy-efficient lighting controls and ballasts were installed at the Civic Center Transportation Garage, at Facilities Operations, and on the 3rd floor of the Manchester Office Building. Connection of five micro turbines to the Data Center for base electrical service and installation of Direct Digital Control (DDC) controls in the Public Defender's Headquarters and in the Engineering/Finance buildings are underway. Over the next year, the implementation of mid- and long-term options of the Strategic Energy Plan will be re-evaluated and proposals will be solicited and a contract awarded for the development of an updated Strategic Energy Plan. (6) Corporate Real Estate Services: At the direction of the County Executive Officer, and approved by the



Board of Supervisors, County Corporate Real Estate was transferred from the County Executive Office to RDMD/Internal Services in July 2006. With that transfer came responsibility for implementing the Facilities Master Plan and providing corporate real estate services to County agencies/departments.

- **Planning & Development Services:** (1) The Southern Subregional Natural Community Conservation Plan/Habitat Conservation Plan was adopted; (2) The County adopted the Housing Opportunities Overlay Zone regulations, the Housing Element which included an inventory of eligible sites, and the Housing Opportunities Manual. These were submitted to the California Department of Housing & Community Development (HCD). In November 2006, HCD notified the County that the County's Housing Element had been given a status of full compliance; (3) Completed a high level of code enforcement activity and reduced case backlog to 2 open cases, and 25 in permit processing; (4) Entered into a second agreement with the City of Newport Beach to utilize their staff for code enforcement and water quality inspection services in the primary west Santa Ana Heights island area.

Organizational Summary



Directors Office - The RDMD Director's Office provides overall guidance for operating the Department, oversees a total of 1,433 RDMD positions, and ensures that RDMD provides quality services to other County departments and to the public.

Administration - The Administration Function provides critical administrative support to RDMD programs including financial and budget services, human resources services, information technology support, purchasing and contract support, accounting services, central quality assurance, special project coordination, and legislative coordination.

Harbors, Beaches, And Parks - The Harbors, Beaches and Parks Function manages and operates the County's regional park and recreation facilities. See Funds 106 County Tidelands Newport Bay, 114 Fish & Game Propagation, 128 Survey Monument Preservation, 129 Off-Highway Vehicles Fee Program, 15K Limestone Regional Park Endowment, 405 Harbors Beaches & Parks, 406 HBP Capital Projects, 459 North Tustin Landscaping and Lighting Assessment District, 468 La Mirada CSA#13, 475 La Habra CSA#20 and 477 East Yorba Linda CSA#22.

Internal Services - The Internal Services Function provides countywide services, primarily to other County Agencies and Departments including facility maintenance and support; architecture and engineering services for County capital projects; repair, maintenance and management of the

County vehicle fleet; publishing services; building support services; pony mail services; parking facility administration; real estate services; and coordination of the County's Asset Management Program. Also see Fund 137 Parking Administration, Fund 140 Air Quality Improvement and under Program VII, see Fund 296 Transportation ISF and Fund 297 Reprographics ISF.

Watershed Management Programs - See Watershed & Coastal Resources Agency 034.

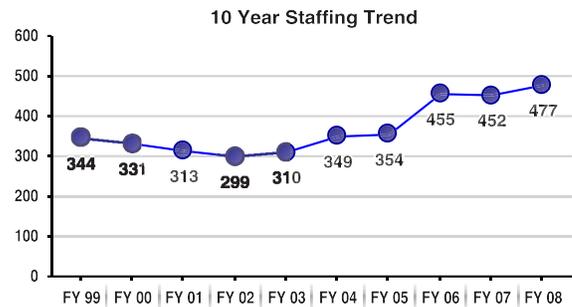
Public Works - The Public Works Function performs Regional Public Works activities such as Road, Flood Control, Operations & Maintenance, Engineering & Permit Services, and Construction Management. The part of the Public Works Function that is within RDMD Fund 080 includes the County Property Permits Section as well as selected Geomatics (surveyor) and Construction staff positions. The 080 Public Works Budget also accounts for the cost to operate vehicles by road maintenance and flood control staff. The Road and Flood Funds reimburse RDMD Fund 080 for these vehicle operating expenses. Also see Fund 115 Road, 148 Foothill Circulation Phasing Plan, 400 Flood Control District, 403 Santa Ana River Environment Enhancement, and 404 Flood ACO.

Building & Safety - See Building & Safety Fund 113.

Agricultural Commissioner - The Agricultural Commissioner is mandated to enforce State laws and regulations pertaining to agriculture, pest detection and exclusion, pesticide use, and weights and measures. The Agricultural Commissioner also implements the County's weed abatement program.

Planning & Development Services - Safeguard the quality of life in unincorporated Orange County through stewardship of the environment, application and enforcement of building, water and grading regulations, and planning of strategically & environmentally balanced communities.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Resources and Development Management Department (RDMD) includes 1,433 positions in all its 24 administered Agencies & Funds. Budgets that contain staff include: Agencies 034 Watershed & Coastal Resources, 040 Utilities, 080 Resources & Development Management Department (Effective July 1, 2005, Planning and Development Services 071 merged with 080), 106 Newport Tidelands (with staff beginning FY 2005-06), 113 Building & Safety, 115 Road, 137 Parking, 296 Transportation Internal Service Fund (ISF), 297 Reprographics ISF, 400 Flood and 405 Harbors Beaches & Parks. (Previously Fund 108 Dana Point Tidelands was administered by RDMD. Effective FY 2005-06, Dana Point Tidelands is a separate department.)
- Agency 080 functions as the main operating budget for RDMD. The FY 2007-08 Base Budget for Agency 080 totals 477 positions, which equals the FY 06-07 Modified Budget reduced by one position related to the John Wayne Airport (JWA) Geomatics Surveyor function to be added to JWA's budget.
- The FY 2006-07 Adopted Budget for Agency 080 totals 452 positions, which includes 24 new positions (3 for Architect & Engineering which includes two for Capital Improvement Plan, 20 for Facilities Operations which includes eight for Preventative Maintenance and six for Custodians, and 1 for Public Works). Additionally, the 1st quarter included the addition of 8 positions transferred from CEO Real Estate and Records Center and the 2nd Quarter added 18 positions (11 Facilities Operations for SSA Chip Street, 3 Corporate Real Estate, 2 Facilities Operations Card Access, and 2 A&E Contract Specialist).



- In FY 2005-06, the Agency 080 Adopted Budget totaled 455 positions. At the Public Hearings, the Board approved 6 new positions (4 Facilities Operations for Probation's Youth Leadership Academy and 2 Information and Technology Services to replace more costly contractors). The Base budget included the final merge of PDS with RDMD for an increase of 53 positions, plus 2 positions from 296 Transportation, 1 position from 108 Dana Point Tidelands, 1 from 405 HBP, less 2 to 115 Road. Other adjustments during FY 2005-06 included quarterly budget adjustment changes. The 1st Quarter deleted 6 long-term vacant positions, added 2 new positions for Facilities Operations support for Probation's Unit Q and Los Pinos, and added 1 position from 297 Reprographics. The 2nd Quarter deleted 2 positions moved to 040 Utilities. The 3rd Quarter deleted 24 positions from Facilities Operations Janitorial to Courts, and added 2 positions from HCA Real Estate.
- In FY 2004-05, Agency 080 Adopted Budget totaled 354 positions. At the Public Hearings, the Board approved 1 new position for A&E for South Court. Other adjustments during FY 2004-05 included quarterly budget adjustment changes. The 1st Quarter added 17 positions (14 from merge with 071 PDS to 080 Administration, 2 transferred from 115 Road fund to 080 Administration, and 1 transferred from 017 CEO to 080 Central Quality Assurance). The 2nd Quarter added 23 positions (6 new positions for Information & Technology Services to replace more costly contractors, 16 positions transferred from 057 Probation to 080 Internal Services/Facilities Operations and 1 transferred from 017 CEO to 080 Internal Services).
- In FY 2003-04, Agency 080 Adopted Budget totaled 349 positions. At the Public Hearings, the Board approved 29 extra help conversions and 8 new positions (4 Information & Technology Services to replace more costly contractors and 4 Facilities Operations Preventative Maintenance positions). Other adjustments during FY 2003-04 included quarterly budget adjustment changes. The 1st Quarter added 1 position for Finance from former Local Redevelopment Authority (LRA). The 2nd

Quarter deleted 5 positions (3 transferred to Auditor-Controller and 2 transferred to CEO). The 3rd Quarter added 7 positions (6 from PDS and 1 from Flood).

- In FY 2002-03, Agency 080 Adopted Budget totaled 310 positions. At the Public Hearings, the Board approved 7 new positions (4 in Information & Technology Services, 2 in Facilities Operations, and 1 in A&E Project Management). Other changes, Agency 080 absorbed 2 positions from the LRA to PFRD without additional appropriations and/or NCC dollars; 4 positions were reassigned to Agency 080, which included 1 from Fund 137 to Facilities Operations and 3 from other PFRD funds (1 in Special Services, 1 in County Property Permits, and 1 in Facilities Operations).

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Agricultural Commissioner will continue to enforce State-Mandated Agricultural and Pesticide Regulations, and Weights and Measure Programs within Orange County.

The Internal Services Corporate Real Estate will implement the Facilities Master Plan, as approved by the Board of Supervisors in October 2006.

Changes Included in the Recommended Base Budget:

RDMD Fund 080 FY 2007-08 Base Budget Request of \$61,717,079 is \$363,723 (0.59%) higher than the FY 2006-07 Modified Budget through 2nd Quarter Adjustments. The difference is a mix of additions and deletions which include: an increase in Salaries & Employee Benefits of \$2,166,461 (5.70%), an increase in Services & Supplies of \$700,510 (2.35%), miscellaneous decreases of -\$42,380 (-3.25%), and an increase in cost applied \$2,460,868 (31.76%). The overall increase is mainly due to full year cost and related offsets for 26 positions added mid-year in FY 2006-07.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 1 Administrative Manager I in A/E to Monitor Alteration, Maintenance, and Capital Projects Amount:\$ 73,795	A&E requests 1 Admin. Mgr I to assist in project budget preparation/monitoring and cost allocation.	The AM I will handle budget, cost allocation and grant responsibilities in a timely manner.	76
Add 2 A/E Project Manager III Positions for Capital Improvement Plan Amount:\$ 137,990	2 Project Managers to handle less complex facility projects under the direction of Sr Proj Mgrs.	The Project Managers will handle less-complex/routine facility projects/tasks in a timely manner.	77
Increase Net County Cost for the Housing Element to Update the County's General Plan Amount:\$ 250,000	State deadline for 4th Revision to Housing Element of the General Plan is June 30, 2008.	Completion of the 4th Revision to the Housing Element is governed strictly by the legal mandates.	1691
Increase NCC for Additional Planning Consultant Services for Planning & Development Services Amount:\$ 250,000	Establish a planning consultant service contract for processing various planning requirements.	Consultant services will support PDS with various planning requirements on an as needed basis.	1694

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Amount	Percent
Total Positions	428	478	478	477	(1)	-0.21
Total Revenues	32,232,234	41,566,956	34,952,660	41,253,027	6,300,367	18.03
Total Requirements	44,999,959	61,353,356	56,128,348	61,717,079	5,588,731	9.96
Net County Cost	12,767,726	19,786,400	21,175,688	20,464,052	(711,636)	-3.36

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Resources And Development Management Department in the Appendix on page A576

Highlights of Key Trends:

- Facilities Operations will continue the successful Preventive Maintenance Program which expanded from a four-person team to 14 positions in FY 2006-07.
- Internal Services will continue to establish uniform project management methods and standards through the establishment of a contracted Project Management Training Academy and implementation of the recently established Office of Standards and Compliance.
- Facilities Operations will continue to implement long- and short-term options of the Strategic Energy Plan, to identify projects, and to seek outside funding so that long-term energy costs can be reduced and reliable energy sources can be put in place.
- Architecture and Engineering Project Management will use the design-build approach to facility construction, when appropriate. This construction method allows the County to award a contract for both the design and construction to the same contractor (with appropriate sub-contractors) based on a set of general plans and specifications, thereby eliminating the need for a separate public works bidding process for the construction phase after design is completed. While not suited for all types of construction projects, when employed under the proper circumstances, this process allows for a more efficient project implementation.



■ Agricultural Commissioner will continue its programs of training staff, educating the public, seeking State funding and cooperatively partnering with the State to achieve its goals.

■ The General Fund Net County Cost is within the target established by CEO.

Budget Units Under Agency Control:

No.	Agency Name	Directors Office	Administration	Harbors, Beaches, And Parks	Internal Services	Watershed Management Programs	Public Works	Building & Safety	Agricultural Commissioner	Planning & Development Services	Total
034	Watershed & Coastal Resources Division	0	0	0	0	24,070,836	0	0	0	0	24,070,836
040	Utilities	0	0	0	26,655,258	0	0	0	0	0	26,655,258
080	Resources And Development Management Department	455,198	17,051,292	931,800	25,219,042	35,500	6,834,670	0	3,911,358	7,278,219	61,717,079
106	County Tidelands - Newport Bay	0	0	12,303,354	0	0	0	0	0	0	12,303,354
113	Building and Safety	0	0	0	0	0	0	11,228,262	0	0	11,228,262
114	Fish and Game Propagation	0	0	8,370	0	0	0	0	0	0	8,370
115	Road	0	0	0	0	0	100,548,188	0	0	0	100,548,188
128	Survey Monument Preservation	0	0	0	0	0	153,485	0	0	0	153,485
129	Off-Highway Vehicle Fees	0	0	135,496	0	0	0	0	0	0	135,496
137	Parking Facilities	0	0	0	6,118,352	0	0	0	0	0	6,118,352
140	Air Quality Improvement	0	0	0	471,893	0	0	0	0	0	471,893
148	Foothill Circulation Phasing Plan	0	0	0	0	0	5,104,173	0	0	0	5,104,173
15K	Limestone Regional Park Mitigation Endowment	0	0	24,950	0	0	0	0	0	0	24,950
296	Transportation Internal Service Fund	0	0	0	28,135,023	0	0	0	0	0	28,135,023
297	Reprographics Internal Service Fund	0	0	0	5,409,031	0	0	0	0	0	5,409,031
400	Flood Control District	0	0	0	0	0	119,022,892	0	0	0	119,022,892
403	Santa Ana River Environmental Enhancement	0	0	0	0	0	54,337	0	0	0	54,337
404	Flood Control District - Capital	0	0	0	0	0	81,028,668	0	0	0	81,028,668
405	Harbors, Beaches and Parks CSA No. 26	0	0	91,430,640	0	0	0	0	0	0	91,430,640



Budget Units Under Agency Control:

No.	Agency Name	Directors Office	Administration	Harbors, Beaches, And Parks	Internal Services	Watershed Management Programs	Public Works	Building & Safety	Agricultural Commissioner	Planning & Development Services	Total
406	Harbors, Beaches & Parks Capital	0	0	43,648,020	0	0	0	0	0	0	43,648,020
459	North Tustin Landscape & Lighting Assessment District	0	0	2,065,198	0	0	0	0	0	0	2,065,198
468	County Service Area #13 - La Mirada	0	0	5,878	0	0	0	0	0	0	5,878
475	County Service Area #20 - La Habra	0	0	134,298	0	0	0	0	0	0	134,298
477	County Service Area #22 - East Yorba Linda	0	0	59,653	0	0	0	0	0	0	59,653
Total		455,198	17,051,292	150,747,657	92,008,599	24,106,336	312,746,413	11,228,262	3,911,358	7,278,219	619,533,334



034 - WATERSHED & COASTAL RESOURCES DIVISION

Operational Summary

Description:

RDMD created this function in 2000 to provide regional leadership and coordination of public agencies engaged in water quality and watershed protection efforts. Its mission is to preserve, protect, and enhance coastal resources and surface waters throughout Orange County. The function serves as the lead agency for all 34 cities in Orange County and the Orange County Flood Control District in complying with the countywide municipal stormwater program and water quality regulations specific to various watersheds within the

County. In addition to federal and state mandates, greater public awareness and environmental activism has created a new level of expectation on local government to address water quality and watershed protection issues. Pollutants degrade surface waters making them less able to support drinking water supply, fishing, swimming, and other activities. State and federal water quality regulations are unfunded mandates on local government.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	21,164,558
Total Recommended FY 2007-2008	24,070,836
Percent of County General Fund:	0.800078%
Total Employees:	43.00

Strategic Goals:

- Provide leadership to County agencies/departments, cities, other agencies, and the public on protecting the beneficial uses of surface waters throughout Orange County. Implement best management practices, strategic outreach, and public education activities within Orange County. Comply with and enforce water quality laws and regulations that support the County's #1 Strategic Priority.

Key Outcome Indicators:

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
PERCENTAGE OF TIME BEACHES IN ORANGE COUNTY MEET STATE WATER QUALITY STANDARDS DEFINED BY AB 411 What: Beaches with higher counts of bacterial indicators by law must be posted to warn the public. Why: Indicates level achieved in protecting human health at local beaches & Clean Water Act.	AB 411 reporting period (April to October 2006): 99.0%; calendar year 2006: 98.5%.	AB 411 reporting period: 99.2%; calendar year 2007: 99%.	Experiencing slight improvement each year.
NUMBER OF ENFORCEMENT ACTIONS. What: Regional Board's enforcement actions against cities, County or OC Flood Control District. Why: Indicates levels achieved in preserving, protecting, and enhancing surface waters in the County.	No Notices of Violation issued to municipal stormwater program permittees.	No Notices of Violation issued to municipal stormwater program permittees.	Excellent.



Key Outcome Indicators: (Continued)

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
<p>CUSTOMER SATISFACTION RATINGS FOR MUNICIPAL STORMWATER PROGRAM.</p> <p>What: Survey on 28 aspects of our role as lead permittee managing the countywide stormwater program.</p> <p>Why: Indicates partners' satisfaction with various aspects of County administration of regional program.</p>	Biennial survey in 2006 with overall rating of 3.9 on 5-point scale.	Satisfaction rating of 4.2 on 5-point scale.	Well.

FY 2006-07 Key Project Accomplishments:

- Orange County Stormwater Program: 2006 was the fifth year of the current five-year stormwater permits issued to the County, the Orange County Flood Control District, and all 34 cities. Over the past five years, substantial revisions were made to the program in order to meet the requirements of the NPDES permits issued in 2002. Significant new components of the program included 34 Local Implementation Plans, a formal training program, a program effectiveness assessment, and seven Watershed Action Plans. Two highly interdependent planning processes were developed targeting the control of pollutants in urban runoff and studies were completed to evaluate the effectiveness and applicability of various source control and treatment control Best Management Practices. The legal authority of the Permittees to enforce their programs was successfully validated by independent administrative and trial court reviews. A Model Municipal Activities program was developed and implemented for 2,055 municipal facilities; new Model Integrated Pest Management Guidelines reduced municipal fertilizer and pesticide use; and a performance reporting program confirmed the increased effectiveness of street sweeping and trash and debris collection practices.
- The public education program creates over 100,000,000 media impressions per year. Data were gathered documenting that the program produced measurable and positive changes in public awareness and behavior over the three-year period of the public education program. Over 558 Water Quality Management Plans were reviewed and approved for new development and redevelopment. Some 1,305 enforcement actions were taken against construction projects found to be violating water quality regulations. Over 30,000 commercial and industrial facilities have been subject to review for water quality regulations, uncovering 2,158 violations for which enforcement actions were taken.
- South Orange County Integrated Regional Water Management Plan (IRWMP): Watershed and Coastal Resources was successful in leading the effort to write an IRWMP for south Orange County, garnering a grant of \$25 million. The IRWMP group of 23 partners includes the County of Orange and the 22 cities and special districts serving the water and wastewater needs of the southerly watersheds of the County. The \$25 million will partially fund the seven highest priority water resource projects from the IRWMP, one of which is the County-led Aliso Creek Water Quality SUPER (Stabilization, Utility Protection & Environmental Restoration) Project. This implementation project, identified in the Aliso Creek Watershed Management Study, is the result of more than ten years of partnering with the U.S. Army Corps of Engineers and stakeholders.
- Munger Drain Sand Filter: This project was built as a demonstration project to evaluate the potential of sand filter technology in the removal of bacteria from urban runoff, and its corresponding protection of water quality in Aliso Creek. System construction was completed in September 2006 and is now operational.
- Newport Bay Urban Nutrient Special Investigations: The Newport Bay Urban Nutrient Project completed three special investigations that would provide guidance for implementing the Newport Bay Nutrient Total Maximum Daily Load (TMDL) regulations: 1) a characterization of the nature and magnitude of nutrient loading from watershed urban runoff; 2) a performance evaluation of a vegetated wetland channel for nutrient removal; and 3) outreach and education of independent gardeners on responsible landscape fertilization practices in the watershed.



- **Beach Water Quality Improvement Projects:** Two projects were implemented to improve beach water quality at Baby Beach in Dana Point Harbor. Dry weather runoff into the storm drain was diverted to the local sanitary sewer plant for treatment and the fencing was installed on the pier to prevent birds roosting. A bacteria source tracking investigation was completed for Poche Beach in 2006. Results pinpointed several drainage pipes entering the main flood control channel that accounted for over 90 percent of the total bacterial load entering Poche Beach.
- **Upper Newport Bay Ecosystem Restoration Project:** Phase I of this project began construction. A construction contract was issued by the US Army Corps of Engineers. The State of California awarded a \$12.5 million grant for the local cost share. Additional federal funds need to be allocated by Congress to complete construction. Approximately 2.3 million cubic yards of sediment will be dredged, helping to meet sediment TMDL requirements as well as improving ecosystem functions in Newport Bay.

Watershed & Coastal Resources - Countywide Municipal Stormwater Program: Coordinate regional compliance with the National Pollutant Discharge Elimination System (NPDES) program. The County, serving as the lead permittee for the 36 municipal stormwater co-permittees, will conduct countywide water quality monitoring of creeks, channels, bays, and harbors; inspect illegal connections; and conduct water pollution investigations and spill abatement. The County will also coordinate an Internal Stormwater Quality Program with the various County agencies and departments to ensure the County's own compliance, including conditioning all new development with water quality protection requirements.

Total Maximum Daily Load (TMDL) Program: These regulations are adopted by state and federal agencies to address water quality impairments in specific watersheds. TMDLs adopted to date include sediment, nutrient, and fecal coliform reductions in the Newport Bay watershed. An additional TMDL for toxics has been approved by the U.S. Environmental Protection Agency with implementation plans to be developed by the Santa Ana Regional Water Quality Control Board. The San Diego Regional Water Quality Control Board will soon adopt a bacteria TMDL for all south Orange County watersheds.

Technical support to County agencies and departments. Includes operation of the Countywide Hydrologic and Meteorological Data Collection System, an automated flood detection system that employs a network of over 100 rainfall, flood channel, and reservoir water-level sensors located throughout Orange County. Watershed & Coastal Resources also conducts hazardous materials investigations on behalf of all agencies and departments as well as other environmental and technical services as required.

Planning & Engineering Section: Focuses on watershed and water quality activities with interested stakeholders on a broad watershed basis. In FY 2007-08, this section will complete implementation of Watershed Management Areas, with integrated water resource plans developed for each, and begin project implementation. Coastal engineering provides technical engineering services on near-shore oceanography, marine geology, and civil engineering for in-house projects and for RDMD-Harbors Beaches & Parks. Activities include regional sand management, safe harbor navigation, coastal water quality, and shoreline protection and preservation.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Although the Watershed & Coastal Resources Function was created in 2000, Fund-Agency 100-034 was not created until 2001. Fiscal Year 2006-2007 will be the seventh full budget year for this fund. The base budget request for FY 2007-08 continues the 43 staff positions from the prior year.



Budget Summary

Plan for Support of the County's Strategic Priorities:

Water Quality and Watershed Protection was ranked as the #1 funding priority in the 2006 Strategic Financial Plan. Some 80% of our budget is offset by revenues from cost-sharing agreements, grants, and charges for services. The remaining 20% represents the County's share of the program costs, totaling \$4.7 million for FY 2007-08. Since Fund 100-034 was created, however, General Fund appropriations have been supplemented by operating transfers from the Orange County Flood Control District to cover the County's share of

program costs. As a result of the 2006 Strategic Financial Plan, an additional \$1.3 million in net cost was approved to reduce the operating transfer from Orange County Flood Control District by \$1.3 million for FY 2007-08 through FY 2016-17.

Changes Included in the Recommended Base Budget:

Addition of \$1 million in appropriations to begin engineering design for the Aliso Creek SUPER Project; fully offset by grant revenues. Addition of \$100,000 for the SUPER Project Environmental Impact Report; funded by General Fund. Contributions to Others (U.S. Army Corps of Engineers) will decrease from \$7 million to \$4.2 million from the prior year based on Corps' schedule for construction; fully offset by grant revenues.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 1 Limited Term (3 years) Environmental Engineering Specialist for Nitrogen & Selenium Program Amount:\$ 66,730	Working Group requested that a County of Orange position be created to oversee this project.	Compliance with the order specified by the SARWQCB will serve as the performance measure.	1995
Add 1 Staff Specialist - Prop 50 Contract Administrator Amount:\$ 50,565	A Staff Specialist is required to serve as the local grant administrator on behalf of the SWRCB.	Meet all State deadlines for submissions and reimbursing project proponents in a timely manner.	1996
Add 1 Environmental Resources Specialist III Position for Bacteria Total Max Daily Load Compliance Amount:\$ 57,276	Position to assist with TMDL reports, compliance and monitoring programs for all South County area.	Compliance with requirements specified by the SDRWQCB will serve as the performance measure.	1997
Increase Net County Cost Funding Amount:\$ 0	An additional \$750,000 of General Fund appropriations is requested for FY 2007-08.	Meet Federal/State water quality mandates.	1998
Increase Net County Cost for Serrano Creek Feasibility Study Amount:\$ 500,000	Provide appropriations for the Serrano Creek Feasibility Study.	Develop scope of work for the Feasibility Study then develop funding agreement by 2008.	2734
Increase Net County Cost for Poche Beach Ultraviolet Light Bacteria Disinfection System Amount:\$ 550,000	Reduce major source of bacteria runoff entering Poche Beach.	Reduce high levels of bacterial concentrations from flood control channel and Poche Beach.	2976



Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Projected Percent
Total Positions	43	43	43	43	0	0.00
Total Revenues	10,849,600	19,059,455	18,041,473	21,865,211	3,823,738	21.19
Total Requirements	14,907,580	22,201,363	21,845,998	24,070,836	2,224,838	10.18
Net County Cost	4,057,980	3,141,908	3,804,525	2,205,625	(1,598,900)	-42.03

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Watershed & Coastal Resources Division in the Appendix on page A535

Highlights of Key Trends:

- Municipal stormwater permits are issued jointly to the County, Orange County Flood Control District, and 34 cities by the Santa Ana and San Diego Regional Water Quality Control Boards every five years. The current permits expire in 2007 and new permits will be issued. The regulations define these renewal cycles as the opportunity to review current water quality conditions and municipalities' stormwater programs in order to improve and refine the programs in each new permit. Although it is too early to project what cost increases might result, each permit cycle has increased the requirements needed to comply.
- U.S. Environmental Protection Agency in conjunction with state government, via the Regional Water Quality Control Boards, assesses water bodies for water quality impairments every two years. For each impaired water body, a Total Maximum Daily Load (TMDL) regulation will be developed to correct the impairment. In 2006, the number of water quality impairments increased from 44 to 77. There are currently four adopted TMDLs in Orange County. A new TMDL for bacteria in south Orange County watersheds will be adopted in May 2007, necessitating an additional Environmental Resource Specialist position in FY 2007-08 to manage the compli-

ance program and cost-sharing agreement. TMDLs for the remaining impairments are scheduled by the Regional Boards for development over the next 13 years.

- In January 2007 the State Department of Water Resources awarded a Proposition 50 block grant of \$25 million for seven projects in the San Juan Hydrologic Unit Integrated Regional Water Management Plan. The County of Orange will serve as the grant administrator to six cities and special districts in addition to one project of our own. Two percent of the block grant will cover administrative expenses which will pay for a new Limited Term Staff Assistant. Department of Water Resources and the State Water Resources Control Board plan to issue more block grants to regional entities as funding becomes available from voter-approved bond measures.
- Watershed Management Areas were recommended in the water quality strategic plan as endorsed by the Board of Supervisors as a mechanism for increasing cost-sharing opportunities. Initial planning and cooperative agreements were begun in FY 2006-07 but most implementation will be completed in FY 2007-08. WMAs will serve as the mechanism for development of additional IRWMPs, increasing eligibility of Orange County projects for state grants, and steering the use of Measure M Environmental Cleanup Funds while avoiding inter-agency conflicts.



040 - UTILITIES

Operational Summary

Description:

Provides utilities and trash collection for County Agencies. The Central Utility Facility provides steam and chilled water to the Civic Center Complex for heating and cooling for County, City, State, and Federal facilities.

Strategic Goals:

- Ensure continuous operation of Central Utility Facility (CUF).

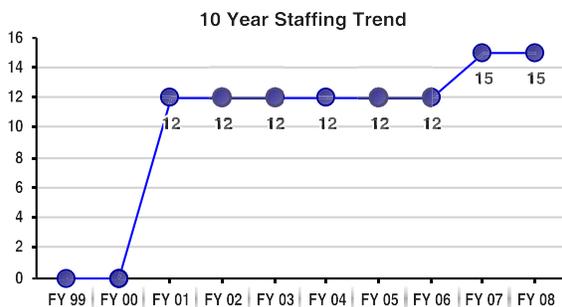
FY 2006-07 Key Project Accomplishments:

- Contracts were awarded for equipment acquisitions to convert the existing Central Utility Facility (CUF) into a Co-Generation plant that will provide electrical power and energy for heating and cooling County-owned and serviced buildings in the Civic Center area. A construction project to connect the Gates-Osborne office buildings to the CUF was completed.
- Energy-efficient lighting controls and ballasts were installed at the Civic Center Transportation Garage, at Facilities Operations, and on the 3rd floor of the Manchester Office Building.
- Connection of five micro turbines at the County Operations Center to the Data Center for base electrical service.
- Installation of Direct Digital Control (DDC) controls in the Public Defender's Headquarters and in the Engineering/ Finance buildings.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	25,013,775
Total Recommended FY 2007-2008	26,655,258
Percent of County General Fund:	0.88598%
Total Employees:	15.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Staffing has remained constant, currently at 15 positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

A Strategic Energy Plan designed to address energy issues related to reliability, cost containment/stability, self-sufficiency and conservation was adopted by the Board of Supervisors in April 2001.

The implementation of mid- and long-term options of the Strategic Energy Plan will be re-evaluated and proposals will be solicited and a contract awarded for the development of an updated Strategic Energy Plan.



RDMD has continued to make significant progress on various energy initiatives identified in this plan. One of the County's mid-term self-sufficiency projects includes converting the existing Central Utility Facility (CUF) into a Co-Generation plant that will provide electrical power and energy for heating and cooling County-owned and serviced buildings in the Civic Center area.

RDMD has made significant progress in the implementation of Co-Generation technology at the County Utility Facility. In 2006, RDMD contracted for the design of the facility enhancements as well as purchased important equipment. In 2007, RDMD will complete the final design of the facility, and award contracts for the first phase of the facility and network construction portions of the project. Successful completion of these activities will ensure that the project remains on schedule for a projected start-up in 2008.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Projected Percent
Total Positions	14	15	15	15	0	0.00
Total Revenues	2,113,163	2,084,391	2,348,525	2,208,575	(139,950)	-5.96
Total Requirements	21,045,462	25,265,475	26,757,078	26,655,258	(101,820)	-0.38
Net County Cost	18,932,299	23,181,084	24,408,553	24,446,683	38,130	0.16

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Utilities in the Appendix on page A538



106 - COUNTY TIDELANDS - NEWPORT BAY

Operational Summary

Description:

Provide the public with pleasant recreational opportunities that include safe boating, interpretive programs and viewing of marine estuaries.

Strategic Goals:

- Ensure the recreational access to/and protection of the Tidelands entrusted to the County of Orange.

FY 2006-07 Key Project Accomplishments:

- During the past year, 8,500 people participated in interpretive and recreational programs offered at the Muth Center. Additionally, 1,273 volunteers participated in two public programs emphasizing restoration of natural resources.

County Tidelands/Newport Bay - Two major capital projects are requested for FY 2007/08: Newport Dunes Dredging (\$3.4 million) and Sea Wall Repair (\$4.0 million).

as approved by Board and State Lands Commission. Future staffing requests will be evaluated in the context of facility or operational expansion.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The eight positions in this Fund beginning FY 2005/2006 were reassigned from Fund 405 when the facility (Upper Newport Bay Nature Preserve/Muth Center) to which they are assigned was designated as "tidelands"

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	3,156,395
Total Recommended FY 2007-2008	12,303,354
Percent of County General Fund:	N/A
Total Employees:	8.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

None separate from HBP Fund 405.

Changes Included in the Recommended Base Budget:

Increase Fund 106 by \$4.3 million, bringing budget total to \$12.3 million in FY 2007-08, due to additional capital projects including the Newport Harbor Patrol Sea Wall Repair project.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Positions	8	8	8	8	0	0.00
Total Revenues	5,643,713	8,003,698	8,574,060	12,303,354	3,729,294	43.50
Total Requirements	3,142,838	8,003,698	3,612,744	12,303,354	8,690,610	240.55
Balance	2,500,875	0	4,961,316	0	(4,961,316)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Newport Bay in the Appendix on page A587

Highlights of Key Trends:

■ In order to fund required capital projects budgeted in Newport Tidelands, Fund 106 will require a transfer of \$3.5 million from HBP Operating Fund 405 in FY 2007-

08. Newport Tidelands Fund 106 intends to payback Fund 405 for the \$3.5 million operating transfer from 405 for capital projects with lease revenues if and when funds are available.



113 - BUILDING AND SAFETY

Operational Summary

Description:

Safeguard the quality of life in unincorporated Orange County through stewardship of the environment, and application and enforcement of building, water and grading regulations.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	9,633,345
Total Recommended FY 2007-2008	11,228,262
Percent of County General Fund:	N/A
Total Employees:	47.00

Strategic Goals:

- Continue to collaborate with the building industry to identify opportunities to utilize automation, training and other measures to more efficiently deliver service.
- Monitor and revise fees charged pursuant to new Time and Materials Ordinance to ensure full cost recovery.
- Continue to use contracted services to respond to fluctuating demand for plan check.
- Continue to adjust the workforce in synchronization with declines in permit applications and revenue.

Key Outcome Indicators:

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
NUMBER OF BUILDING AND GRADING INSPECTIONS REQUESTED. What: Provide citizens of unincorporated Orange County safe building through compliance with bldg. codes. Why: To establish workload needs and service efficiency.	38,945 building and grading inspections requested.	Projected 34,000 building and grading inspections.	Decline in building inspections reflects a reduction in projected workload.
PERCENTAGE OF INSPECTIONS/REVIEWS PERFORMED WITHIN 1 BUSINESS DAY. What: To establish fair and efficient service standards for clientele. Why: To provide efficient service to clientele.	94% completed within 1 business day (Year-to-date).	99% completed within 1 business day (projected).	Consistently providing efficient service.
PERCENTAGE OF PLAN CHECKS PERFORMED WITHIN 15 BUSINESS DAYS. What: Measure of service delivery efficiency. Why: To ensure prompt and effective client services.	63% of plan checks performed within 15 business days.	90% of plan checks performed within 15 business days.	Consistently providing efficient service.



FY 2006-07 Key Project Accomplishments:

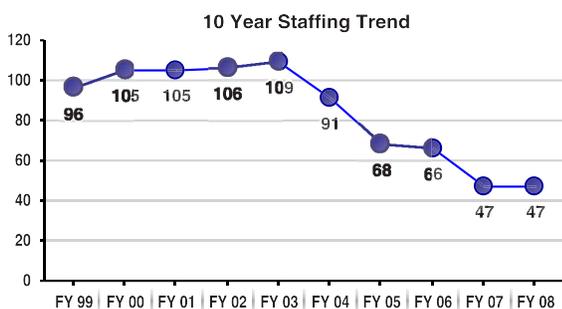
- RDMD / Planning & Development Services (PDS) Time & Materials (T & M) Ordinance update - On January 9, 2007, the Board of Supervisors approved an ordinance revising the time and material deposit and fee structure for Building & Safety Fund 113 plan check, permit inspection services, and planning services. This Ordinance included a provision to review the rates every six months and return to the Board regarding adjustment of rates to maintain cost recovery as necessary.
- PDS Time & Materials Ordinance 07-002 was implemented on February 13, 2007 and included increasing the associated reserves to reflect two-month operating expenses.
- PDS has moved forward from challenges faced last year regarding decreasing workload demands to a more stable financial environment. Staffing levels currently match base workload demands.

Subdivision & Grading Services - Issues and inspects grading permits; maintains subdivision tentative maps; reviews and approves street and drainage improvement plans; processes Subdivision Committee Agenda; administers the Master Plan of Drainage; and provides support of additional duties imposed by mandated Regional Water Quality Control Board storm water permits pursuant to the Natural Pollutant Discharge Elimination System (NPDES) in conjunction with other departmental divisions, County departments and outside government agencies.

Building Permit Services - Reviews and approves all plans for building improvements and community development within unincorporated areas of the County for compliance with County building ordinances & applicable state building regulations; issues building, plumbing, electrical, mechanical, use and occupancy permits; and reviews acoustical reports for compliance with County land use and noise compatibility standards.

Building Inspection Services - Provides the citizens of the unincorporated areas of Orange County with safe and secure buildings through compliance with the model codes and ordinances by professional inspections.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 2007-2008 Budget reflects a stabilization of staffing. On June 30, 2008, the eleven (11) positions defunded as a result of the FY05/06 Action Plan agreement between RDMD and Orange County Employee Association (OCEA) are scheduled for deletion.
- Since FY 2005-2006, the PDS Strategic Financial Plan (SFP) projected reductions in response to declining workloads. In FY 2005-2006, staff was reduced by 19 positions.
- In FY 2002-2003, a staff reduction of twenty-eight (28) positions commenced through a retirement/layoff/transfer process in response to required workload reductions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

This fund is consistent with the County Strategic Financial Plan.

Changes Included in the Recommended Base Budget:

On November 8, 2004 the Board approved the Rancho Mission Viejo (RMV) "Ranch Plan" development of 14,000 dwelling units and over five million square feet of non-residential use. Successful implementation of the Ranch Plan will require extensive processing and review and approval of various permit applications by the County. In recognition of this need, the Board approved Agreement D06-082 on October 31, 2006 to authorize the County, at RMV's expense, to



receive staff assistance. Annual cost of using professional engineering assistance for review of plans relating to Ranch Infrastructure (roads, bridges, flood control, etc.) is estimated at \$200,000 (Infrastructure Review). The Ranch and County also agree that due to the extensive need to review other development plans relating to the Ranch Plan including subdivision, plan check and planning in a timely man-

ner, there is a need to secure additional professional engineering and planning services assistance. This effort is underway. The cost for the Subdivision, building plan check and planning support service is anticipated at \$300,000 annually. The base budget also includes a Ranch Plan development project consultant services contract of \$500,000.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Positions	58	47	47	47	0	0.00
Total Revenues	11,631,281	9,279,649	11,964,688	11,228,262	(736,426)	-6.15
Total Requirements	10,657,473	9,279,649	10,032,386	11,228,262	1,195,876	11.92
Balance	973,808	0	1,932,302	0	(1,932,302)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Building and Safety in the Appendix on page A592

Highlights of Key Trends:

- RDMD/PDS will continue to monitor workload levels and take appropriate mitigating actions as necessary. This includes a review every six months of the rates adopted in the Time and Materials Ordinance.
- PDS continues to make organizational changes in response to workload demands.
- PDS continues to work with the building industry on further improvements in its provision of services, principally through the Development Processing Review

Committee (DPRC) appointed by the Board of Supervisors and through the Local Governmental Affairs Committee of the Building Industry Association (BIA) of Orange County. In addition, PDS continues to work on a regular basis with the DPRC and BIA to improve service to the public and keep costs manageable and under control.

- PDS is pursuing a greater reliance on contracting services to cover for fluctuating workload.



114 - FISH AND GAME PROPAGATION

Operational Summary

Description:

Evaluate and recommend policy to further fish and game habitat and preservation interests and, per Board policy, financially support fish stocking in regional park lakes.

At a Glance:	
Total FY 2006-2007 Projected Expend + Encumb:	12,706
Total Recommended FY 2007-2008	8,370
Percent of County General Fund:	N/A
Total Employees:	0.00

Fish & Game Propagation - This Fund derives its revenue from fines levied by the State Department of Fish and Game. The law requires that these revenues are used to enhance public awareness of the County's Fish and Game resources. Specifically, they are used to defray the costs to the HBP Fund of fish stocking at regional park lakes.

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	7,352	12,706	14,276	8,370	(5,906)	-41.37
Total Requirements	295	12,706	12,706	8,370	(4,336)	-34.13
Balance	7,056	0	1,570	0	(1,570)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Fish and Game Propagation in the Appendix on page A594

115 - ROAD

Operational Summary

Description:

The Road Fund constructs, maintains, and manages the public road system in the unincorporated areas of Orange County and with contract cities including traffic engineering and traffic signal maintenance. The program also provides construction inspection and performs quality assurance inspections related to the construction of infrastructure within unincorporated planned communities.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	53,142,361
Total Recommended FY 2007-2008	100,548,188
Percent of County General Fund:	N/A
Total Employees:	218.00

Strategic Goals:

- Utilize all Highway Users Tax (gas tax) revenues for the Road Fund, including Prop 42 and Prop 1B funds.
- Supplement Road Fund capital projects with available grants.
- Employ project management techniques to ensure timely and cost effective delivery of capital projects.
- Maintain roads, bridges and road related infrastructure including traffic signals in unincorporated County of Orange and contract cities.
- Continue use of the Orange County pavement management system to insure ongoing maintenance of roads in unincorporated Orange County.
- Influence choice of National Pollutant Discharge Elimination System (NPDES) best management practices for roads based on minimizing long-term maintenance costs.
- Review subdivision development plans to insure County operation and safety needs are met.

Key Outcome Indicators:

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
ACCIDENTS PER CENTERLINE MILE What: Number of reported traffic accidents per centerline mile of maintained unincorporated County roads. Why: Indicates safety of roadway system operated by the County.	1.8 reported accidents per centerline mile.	Maintain 2.0 reported accidents per centerline mile.	Exceeded target.



Key Outcome Indicators: (Continued)

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
GOOD OR BETTER PAVEMENT CONDITION RATING FOR ROADS. What: Percent of unincorporated County roads with a surface pavement condition rating of "Good" or "Fair". Why: Well-maintained pavement costs less to service & provides more efficient & safer travel for public.	Unincorporated County road surface pavement rating of Good or better for FY 06-07 is anticipated to be 91%.	91%.	On target.
ACCEPTABLE OPERATING SPEED AT COUNTY ARTERIAL INTERSECTIONS. What: A measure that the posted speed limit is an acceptable operating speed for conditions. Why: Indicates efficiency of roadway system in unincorporated areas as the result of design improvements.	100% of the County Arterial Intersections have acceptable operating speed as determined independently by the Orange County Transportation Authority.	Maintain the County Arterial Intersections with acceptable speed at 100%.	On target.

FY 2006-07 Key Project Accomplishments:

- **Proposition 42** - The voters of the State of California approved Proposition 42 (Prop. 42), as a legislative amendment to the State constitution, on March 5, 2002, to provide California Counties with funds for roadway pavement maintenance activities. Generally, Prop. 42 provides funds to improve the roadway pavement surface and repair road related drainage deficiencies. Recently the state program provided the County \$22 million for expenditure by the end of FY 07-08, and anticipates annual disbursement of \$19 million in FY 08-09 and beyond.
- **35 Year Plan** - Following the Orange County Transportation Authority's (OCTA) inquiry into County road revenue projections over the next 35 years, RDMD evaluated future County Road revenue and obligatory expenditures within this period. This report provides an analysis addressing the impact of recent voter-approved road funding programs and on-going revenue streams, as they relate to overall County road obligations.
- **Road Program Grant Administration** - Road Programs administered and maintained eligibility for a total of \$45,404,192 in federal, state, and local grant funding allocations for current and future (through 2012) road and bridge projects. Administrative functions supported compliance with federal, state and local agency mandated directives. Critical actions included project reports, environmental analysis, preparation of plans and specifications, and project construction. Additionally, RDMD was awarded approximately \$1 million in Transportation Enhancement grants in 2006 to fund local community transportation improvement projects.
- **Laguna Canyon Road Realignment between SR-73 and 1-405** - Construction began in January 2003 on this cooperative project between Caltrans and the County of Orange. In October 2006, a ribbon cutting ceremony commemorated the official opening of the newly realigned and widened Laguna Canyon Road to traffic. In November 2007, the Wetland Mitigation Project is scheduled to convert the old highway to a project mitigation site.
- **Antonio Parkway Widening South of Oso Parkway, including Wildlife Undercrossing** - This project will increase the number of lanes in each direction on this half mile stretch of Antonio from two to three, and add raised sidewalks on both sides, matching the roadway section to the north and south. Construction is slated to begin by May 2007, and should be completed thereafter within approximately 310 working days.
- **Oso Parkway Widening** - Construction began on Widening Oso Parkway to its Master Plan of Arterial Highway (MPAH) designation between east of Meandering Trail to Solano. This project will add one lane in each direction between east of Meandering Trail and Foothill Transportation Corridor along with construction of curb, gutter and sidewalks as well as improvement to the intersection of Tesoro Road and Oso Parkway. Construction is scheduled to be completed by June 2007.

- La Pata Widening - La Pata Avenue Gap Closure proposed to extend a 4.1 mile length segment of Avenida La Pata between Ortega Highway and Calle Saluda. Design Plans were approved and construction is expected to begin in May 2007 on the interim widening of La Pata Avenue between Ortega Highway and Prima Deshecha Landfill. The completion of La Pata will complete a key segment of the County's and the City of San Clemente's Circulation Plans. The extension of Del Rio will provide the local community with access to La Pata. Total project cost is estimated to be \$70 million.
- Ortega Highway/Antonio Parkway - Construction contract was awarded for improvement to the intersection of Ortega Highway and Antonio Parkway. Construction is scheduled to be completed by June 2007.

Road - Special Districts - Administer County's Road Fee Program and Special Funding Districts.

Road Programs - Develop and administer County's transportation capital improvement program and secure grant funding.

Traffic Engineering - Conduct traffic safety investigations, provide Traffic Committee support and plan, design & operate traffic signal systems.

Design and Construction - Design and construct roads and bridges in unincorporated County of Orange.

Project Administration - Administer Proposition 42 funds, oversee A-E firms, prepare Project Reports and design, coordinate projects with Operations & Maintenance Division for Prop. 42 funding.

Operations & Maintenance - Maintain the roads and bridges in the County, administer the County Pavement Management Plan, coordinate with Project Administration on implementing Prop. 42 projects.

Ten Year Staffing Trend Highlights:

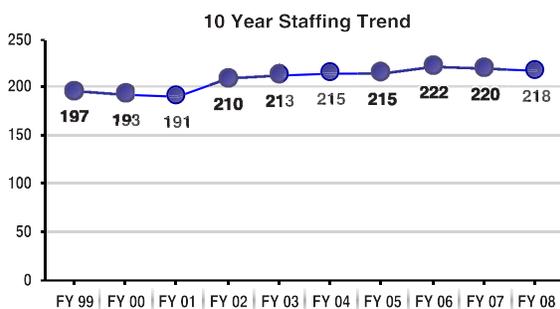
- Survey staff assigned to John Wayne Airport (JWA) for survey work are being replaced with JWA staff. JWA has requested 4 positions to replace the RDMD staff that provides these services. As a result of this change RDMD has been asked to delete 4 survey positions. One (1) of the positions deleted is from the Road Fund which will reduce the total position count in the Road Fund from 219 to 218.

Budget Summary

Changes Included in the Recommended Base Budget:

Proposition 1B anticipated revenue was included in the FY 07-08 budget at \$19 million.

Ten Year Staffing Trend:



Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Positions	220	219	219	218	(1)	-0.46
Total Revenues	59,906,036	76,330,540	99,999,882	100,548,188	548,306	0.55
Total Requirements	59,603,649	76,330,540	75,494,435	100,548,188	25,053,753	33.19
Balance	302,387	0	24,505,447	0	(24,505,447)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Road in the Appendix on page A595

Highlights of Key Trends:

- Diversion of Road Funds for bankruptcy repayments to OCTA through 2012/2013 has placed limitations on the implementation of the County Capital Improvement Program. In 2013 the diversions of the \$23 million bankruptcy repayments to OCTA will end. Public Works/Road Division is in the process of finalizing a report addressing County road obligations over the next 35 years. The report demonstrates the entire diversion dollar amount post 2013 is needed to construct Master Plan of Arterial Highway and roadway improvements which have been delayed since the bankruptcy.
- Steep rise in construction costs, in addition to the above diversion of funds, has resulted in additional challenges to implementing the County Capital Improvement pro-

gram with current funding sources, and requires much effort in seeking grant funding to supplement Road Funds.

- State and Federal legislation impacting the Road Fund (Gas Tax, Grant Programs, etc.) is a continuous process. Road identifies and acts upon all legislation of interest. Recent significant legislation includes Propositions 42 and 1B.
- Consider maximizing Proposition (Prop) 42 expenditures within Orange County by making a portion of County's share of these funds available to cities for Prop 42 eligible projects. This approach maximizes Prop 42 funds by meeting annual County roadway maintenance needs. At the same time, it leverages Prop 42 funds for local city projects in order to meet their critical needs.



128 - SURVEY MONUMENT PRESERVATION

Operational Summary

Description:

California Government Code Section 27584 authorizes this Fund to pay for County Surveyor costs for retracement or remonument surveys of major historical land division lines upon which later surveys are based.

Strategic Goals:

- Maintain County survey markers.

Survey Monument Preservation Fund - This balanced Fund receives revenue from fees charged by the County Recorder for filing and recording grant deeds. These funds are dedicated to retracement and remonument services performed by the Orange County Surveyor's Office.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	103,700
Total Recommended FY 2007-2008	153,485
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	126,807	187,382	181,585	153,485	(28,100)	-15.47
Total Requirements	22,025	187,382	103,700	153,485	49,785	48.01
Balance	104,782	0	77,885	0	(77,885)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Survey Monument Preservation in the Appendix on page A608



129 - OFF-HIGHWAY VEHICLE FEES

Operational Summary

Description:

Support facilities for off-highway vehicle use if and when such facilities are established, and monitor and control illegal use of off-highway vehicles in regional open space and wilderness parks.

Strategic Goals:

- Monitor illegal use of vehicles in off-road areas of regional open space.

Off-Highway Vehicle Fees - This fund is financed by revenue from registration fees for off-highway vehicles. Allowable uses of funds are: 1) planning, constructing, or operating facilities for use of off-highway vehicles; 2) controlling operations of motor vehicles where their use is prohibited; and 3) repairing facilities. Presently, only Activity #2 is being done.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	155,924
Total Recommended FY 2007-2008	135,496
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	23,428	86,547	223,220	135,496	(87,724)	-39.30
Total Requirements	281	86,547	155,924	135,496	(20,428)	-13.10
Balance	23,147	0	67,296	0	(67,296)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Off-Highway Vehicle Fees in the Appendix on page A609

137 - PARKING FACILITIES

Operational Summary

Description:

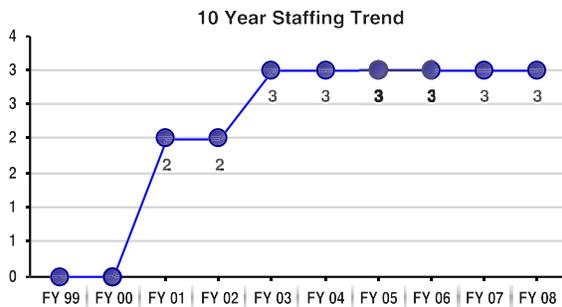
To provide, operate, and maintain parking facilities for County employees and for the public conducting business with the County.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	5,242,885
Total Recommended FY 2007-2008	6,118,352
Percent of County General Fund:	N/A
Total Employees:	3.00

Parking Facilities - This fund is used to account for cost and revenue associated with providing parking facilities to the public and employees. Segregating these funds allows for analysis of the parking facilities impact to the General Fund. Included in this fund are operating and maintenance cost, revenues associated with County-owned pay parking lots (Manchester, Hall of Administration, and Hutton Twin Towers lots), parking spaces leased by the County, and the County's cost associated with the Civic Center Authority lots. This fund also provides financing to meet debt service obligations for the Manchester parking structures.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Staffing has remained constant at 3 positions for the last several years.

Budget Summary

Plan for Support of the County's Strategic Priorities:

RDMD will issue a request for proposal (RFP) for the purpose of hiring a consultant to evaluate and recommend the procurement of a parking access control system to improve service, enhance parking revenue controls, and increase revenue. The process will include the establishment of a timeline for the installation and implementation of the recommended parking access control system and for the training of system users and operators.



Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Positions	3	3	3	3	0	0.00
Total Revenues	5,699,960	6,058,537	6,067,365	6,118,352	50,987	0.84
Total Requirements	4,966,223	6,058,537	5,271,514	6,118,352	846,838	16.06
Balance	733,737	0	795,852	0	(795,852)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Parking Facilities in the Appendix on page A623

140 - AIR QUALITY IMPROVEMENT

Operational Summary

Description:

The Air Quality Improvement Fund (Fund 140) was established pursuant to passage of the 1988 California Clean Air Act for the purpose of promoting programs in Orange County that reduce air pollution from motor vehicles. Its primary funding source is AB 2766 funding provided by the State of California. The County of Orange receives approximately \$144,230 per year in subvention funds from the South Coast Air Quality Management District (SCAQMD) as part of the AB 2766 program.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	387,299
Total Recommended FY 2007-2008	471,893
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Employee Rideshare/Transit and Air Quality Planning. The objective of this program is to encourage alternatives to single occupancy vehicle trips. Candidate projects may include employee rideshare program, transit subsidy, commuter rail/Metrolink/bus/carpool incentive program, commuter/public information/outreach, guaranteed return trip program; and alternative fuel vehicles such as electricity, propane, methanol and compressed natural gas. Candidate projects may include use of electric cars, trucks, buses, electric vehicle charging stations, bicycles, etc.

Key Outcome Indicators:

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
COMPLIANCE WITH AB 2766. What: Air Quality improvements are funded by Fund 140 for benefit of County operations & employees. Why: Activities lead to higher quality of life for OC residents & comply with Air District guidelines.	Eligible projects have been funded consistent with Board policies and State parameters.	Funding will continue in accordance with program parameters.	Successfully supported the implementation of various rideshare programs in coordination with CEO/HR including Metrolink, Vanpool, and Guaranteed Return Trip Rideshare Program.

FY 2006-07 Key Project Accomplishments:

- Sustained an Employee Rideshare Program administered by the County Executive Office (CEO).
- Promoted public awareness of projects to reduce motor vehicle emissions.
- Increased public education of rideshare events through verbal and written communications.
- Provided continued support towards the Compressed Natural Gas (CNG) program.



Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	619,939	679,067	691,946	471,893	(220,053)	-31.80
Total Requirements	92,960	679,067	387,299	471,893	84,594	21.84
Balance	526,979	0	304,647	0	(304,647)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Air Quality Improvement in the Appendix on page A639

Highlights of Key Trends:

- In FY2006-2007 budget, the Air Quality Improvement Fund 140 provided a \$300,000 contribution to support Transportation ISF's capital project for Compressed Natural Gas Infrastructure.

148 - FOOTHILL CIRCULATION PHASING PLAN

Operational Summary

Description:

Provide for the acquisition and construction of roads, bridges and intersection improvements as outlined by Foothill Circulation Phasing Plan (FCPP) adopted September 15, 1987.

Strategic Goals:

- Complete required projects according to priority and stay within the financial requirements of bond financing.

FY 2006-07 Key Project Accomplishments:

- Completed an agreement with City of Lake Forest for completion of intersection improvements along El Toro Road and contributed \$3,060,000 towards the project as County's responsibility of the cost.
- Completed the draft Environmental Impact Report for the extension of Alton Parkway, Irvine Boulevard to Towne Centre Drive, and circulated this EIR for CEQA-mandated 45-day public review.
- Project Management in RDMD has been tasked to proceed with Alton Parkway extension from Irvine Blvd to Commercentre Drive. Shea Properties (developer) will construct the portion of Alton Parkway from Commercentre Drive to Town Center Drive. Construction of both projects are anticipated to start as early as 2009.

Foothill Circulation Phasing - Acquisition and construction of roads, bridges and intersection improvements.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	1,974,580
Total Recommended FY 2007-2008	5,104,173
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	1,400,974	12,186,199	1,932,064	5,104,173	3,172,109	164.18
Total Requirements	3,450,190	12,186,199	4,017,801	5,104,173	1,086,372	27.04
Balance	(2,049,216)	0	(2,085,737)	0	2,085,737	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Foothill Circulation Phasing Plan in the Appendix on page A646



Highlights of Key Trends:

- This Program will phase out after the few remaining projects have been implemented.
- There are a few intersection improvement projects remaining to be done in this fund. The largest project for this fund is the Alton Parkway extension. Delays due to obtaining right-of-way acquisition for the project from the United States Navy, and securing cities of Lake Forest and Irvine concurrence on the preferred roadway alignment are expected to be overcome in the near future. With the former El Toro Marine Base now annexed to the City of Irvine, \$2 million has been budgeted in FY 2007-2008 in anticipation of acquiring the right-of-way for this project.
- Another project budgeted for FY 2007-2008 is the right-of-way and construction of the intersection at Avenida de la Carlota and El Toro Road for \$1.35 million. The lead for this project is the City of Laguna Hills. The cost estimate for this project has increased approximately \$2.5 million. The City has been advised to seek other funding sources to help cover the fund deficiency.

15K - LIMESTONE REGIONAL PARK MITIGATION ENDOWMENT

Operational Summary

Description:

Board of Supervisors Minute Order of 11/15/94 authorized establishment of this Fund, funded by a \$200,000 endowment from the Transportation Corridor Agencies (TCA). The interest from this Fund is to be spent on the maintenance cost for a wetlands mitigation area that was installed by TCA in the future Limestone Regional Park.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	19,214
Total Recommended FY 2007-2008	24,950
Percent of County General Fund:	N/A
Total Employees:	0.00

Limestone Reg. Park Mitigation Maint. Endowment -
 This is a non-expendable endowment and trust fund. Interest earnings from a \$200,000 contribution from Foothill/Eastern Transportation Corridor Agency will be used for annual repairs and maintenance of a wetlands mitigation area within the future boundary of Limestone Regional Park.

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	25,463	23,247	28,964	24,950	(4,014)	-13.86
Total Requirements	10,971	23,247	19,214	24,950	5,736	29.85
Balance	14,491	0	9,750	0	(9,750)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Limestone Regional Park Mitigation Endowment in the Appendix on page A671



400 - FLOOD CONTROL DISTRICT

Operational Summary

Description:

The Flood Fund 400 provides Countywide flood protection for the operation and maintenance of the Orange County Flood Control District's 350 miles of flood control channels, dams, retarding basins, six pump stations, and other flood control infrastructure. RDMD designs and constructs approximately \$10 million of new flood control improvements each year. In addition, flood control improvements required of new development are inspected and accepted

into the flood control system for maintenance. Rainfall and stormwater flows throughout the County are monitored twenty-four hours a day for potential storm damage to OCFCD and County operated facilities. This enables a quick response in the event of danger to lives and property in Orange County.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	113,519,041
Total Recommended FY 2007-2008	119,022,892
Percent of County General Fund:	N/A
Total Employees:	255.00

Strategic Goals:

- Continue efforts to raise the level of protection in Orange County to the 100-year level. It is currently estimated that a 90 year period and \$1.5 billion of capital project expenditures are required for completion of all Flood Control improvements.
- Continue to work with the US Army Corps of Engineers on the Westminster and San Juan Creek Watersheds to determine Federal interest in funding up to 65 percent of construction costs. Absent this assistance, it would take over 25 years to provide necessary protection to those watersheds.
- Ensure the availability of a minimum of \$26 million in Flood Fund 400 emergency reserves.
- Diligently work with other counties and flood management entities to lobby State and Federal governments to either maintain the current 100-year level of protection requirement or establish a risk-based approach. Even increasing the level of protection to a 200-year level could place over 18 cities in a newly defined floodplain which requires costly flood insurance from residents. Included are cities which were recently removed from floodplains resulting from construction of the Santa Ana River project.
- Continue to work with the California State Association of Counties (CSAC) and the Department of Water Resources (DWR) to lobby for equitable distribution of flood control funding resulting from Propositions 1E and 84.
- Coordinate with FEMA during their National (floodplain) Map Modernization efforts to ensure proper delineation of levees and floodplains in Orange County. At issue is the delineation of areas behind levees that cannot be certified (structurally and hydraulically) within 2 years.
- Continue to explore means for funding the Watershed Program from other than the Flood control fund.
- Ensure full cost-recovery as a result of the sale of the Katella Yard Complex and the acquisition of replacement properties. County service entities impacted by the relocation should absorb all costs associated with their relocation and subsequent operation. Failure to achieve full cost-recovery will seriously impede the construction of urgently needed flood control improvements.

- Transfer \$20 million from the 400 Flood Control Fund to the 404 Santa Ana River Fund. This amount is needed to purchase properties critical for the completion of the project.
- Continue to develop state of the art flood control expertise, despite the continuing loss of such expertise due to the current non-competitive compensation package.
- Continue to exert leadership with the City Engineers Flood Control Advisory Committee to develop priorities for flood control capital projects.

Key Outcome Indicators:

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
PERCENT OF CHANNEL MILES CONSTRUCTED FOR 100 YEAR FLOOD. What: Percentage of OCFCD channel miles constructed to convey 100-Year flood. Why: Indicates degree of protection and the remaining threat of flood damage.	44.0% of the channel miles are anticipated to be completed by the end of FY 2006-2007 to convey a 100 year flood.	It is anticipated that by the end of FY 2007-2008, 44.5% of the channel miles will have been constructed to convey a 100 year flood.	Currently 43.1% of flood control channels are capable of providing 100 year level of flood protection.
FLOOD INSURANCE REQUIREMENT IN ORANGE COUNTY. What: Number of flood insurance policies required in Orange County. Why: Indicates flood insurance in unprotected areas that the OCFCD/RDMD will reduce through improvements.	27,063 insurance policies are anticipated to be required in Orange County by the end of FY 2006-07.	It is anticipated that 26,480 insurance policies will be required in Orange County by the end of FY 2007-2008. A drop of 583 policies from the previous year.	The number of mandatory flood insurance policies, currently at 27,063 in Orange County is anticipated to be reduced to 26,480 as flood control improvements currently in the FY 06-07 budget are implemented.
FLOOD INSURANCE PREMIUM PAID BY ORANGE COUNTY RESIDENTS AND BUSINESSES. What: Total premiums paid for flood insurance in Orange County. Why: Indicates the cost of flood insurance that the department will seek to reduce through improvements.	Orange County residents paid \$17,376,365 for mandatory flood insurance premiums in 2006.	It is anticipated that Orange County residents will pay \$17,359,477 for mandatory flood insurance premiums in 2007.	The number of flood insurance policies is expected to decrease as improvements in FY 2006-2007 are completed.
REPORT CARD GRADE. What: Flood Control Infrastructure Report Card Grade. Why: Shows the quality of construction & maintenance as reported by American Society of Civil Engineers.	Grade "C-"	Grade issued every 5 years; target is Grade "C-"	The ratings by ASCE will be accomplished independently. It is anticipated that Flood Control District will earn a grade of "C-" by the end of FY 06-07.

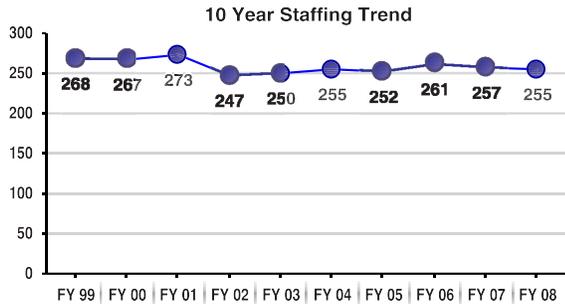
FY 2006-07 Key Project Accomplishments:

- Orange County Flood Control District (OCFCD) anticipates encumbering and spending approximately \$82 million (excluding increase to reserves) in flood control funds this fiscal year. The following are the major accomplishments:
- Start of construction on the Peters Canyon Channel Trail Under-crossings (\$7 million).
- Completion of San Diego Creek Vegetation Removal (\$1 million).
- Completion of design and (anticipated) award of construction on the Los Alamitos Pump Station & Retarding Basin (\$20 million).
- Completion of design and award of construction on the Fullerton Creek Channel (\$8 million).
- Recruited 11 staff members (20% of the division staff) in the Flood Control Division. Most of the new recruits are newly graduated Civil Engineers (Junior and Assistant Civil Engineering levels).



Flood Control District - Designs, builds and maintains flood control channels and other flood management facilities. Reduce the need for Orange County residents to pay costly flood insurance by improving the flood control system. Monitors potentially severe storm events and responds to emergencies. Complies with National Clean Water Act standards and related regulations for creeks, rivers and stormwater. Acquires land and easements needed to construct flood control projects.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Survey staff assigned to John Wayne Airport (JWA) for survey work are being replaced with JWA staff. JWA has requested 4 positions to replace the RDMD staff that provides these services. As a result of this change RDMD has been asked to delete 4 survey positions. Two of the positions deleted are from the Flood Fund which will reduce the total position count in the Flood Fund from 257 to 255.

Budget Summary

Changes Included in the Recommended Base Budget:

Katella Yard operations facility was owned by the Flood Control District. It was recently sold to the City of Anaheim. With the sale finalized, the Flood Fund is charged with fronting the funds to have the operations facility moved to the new locations. Flood Fund has budgeted \$10 million in the FY 07-08 budget for this move.

Since the State has been slow in budgeting for subvention reimbursements to the Flood ACO Fund (Santa Ana Mainstem - Prado Dam Project) Flood Fund has budgeted an Operating Transfer of \$20 million to the Flood ACO Fund for FY 07-08 to help with the purchase of properties in the Prado Dam project area.

Green River Golf Course was purchased earlier this year to allow for upcoming construction within the Santa Ana River. Since it is an operating facility, the operation needs to be moved into the Flood Fund. For FY 07-08 the operation of the golf course has been budgeted in the Flood Fund (Fund 400) at \$4 million in revenue and the same amount in expenses.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Decrease Funding to Watershed Agency 034 Amount: \$ 0	Reduce Flood contribution to Watershed and Coastal Resources (Agency 034).	Use funds for critical flood projects to comply with 100 year flood requirements.	2500



Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Positions	257	257	257	255	(2)	-0.78
Total Revenues	100,050,864	118,950,835	166,507,211	119,022,892	(47,484,319)	-28.52
Total Requirements	50,993,736	118,950,835	142,395,805	119,022,892	(23,372,913)	-16.41
Balance	49,057,128	0	24,111,406	0	(24,111,406)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Flood Control District in the Appendix on page A728

Highlights of Key Trends:

- The Watershed Program has been under funded since its inception and the Flood Fund has covered the multi million dollar shortfall each year (\$21 million since 2001 including FY 06-07 amount budgeted). As a result, RDMD requested a Net County Cost Augmentation to cover the shortfall. Partial augmentation was approved by the CEO with the remaining multi- million dollar shortfall still to be covered by the Flood Fund. Unless

new revenue sources are developed for the Watershed Program, the support from the Flood Fund is expected to continue in future years.

- If diversions such as these continue to occur, this will result in the Flood Fund not being able to use this funding for its much needed Capital Improvement Program and to maintain its reserves at a minimum level for emergencies. It is anticipated that starting in approximately 2010, the Flood Fund will need to start curtailing its Capital Improvement Program in order to be able to maintain such emergency reserves.



403 - SANTA ANA RIVER ENVIRONMENTAL ENHANCEMENT

Operational Summary

Description:

Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway per agreement with Orange County Water District.

SAR Environmental Enhancement Fund - Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway.

At a Glance:	
Total FY 2006-2007 Projected Expend + Encumb:	190,553
Total Recommended FY 2007-2008	54,337
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	245,806	234,482	240,765	54,337	(186,428)	-77.43
Total Requirements	14,324	234,482	190,928	54,337	(136,591)	-71.54
Balance	231,482	0	49,837	0	(49,837)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Santa Ana River Environmental Enhancement in the Appendix on page A729



404 - FLOOD CONTROL DISTRICT - CAPITAL

Operational Summary

Description:

Remove the flood threat in Orange County from the Santa Ana River (SAR).

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	29,944,652
Total Recommended FY 2007-2008	81,028,668
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to lobby the State Legislature, through the Orange County delegation, to ensure Department of Water Resources (DWR) processes claims and disburses flood control subventions in accordance with the historical practice of "First in - First out".
- The 2006 voter-approved propositions include \$680 million for subventions reimbursements, statewide. OCFCD, through Orange County's delegation, will continue to aggressively lobby the State Legislature to include Santa Ana River Mainstem Project subvention funding in the State budget for previously submitted as well as upcoming claims. At risk is the cessation of property acquisition needed for the completion and full operation of Prado Dam.
- Continue to coordinate with the Orange County Sanitation District and Santa Ana Watershed Project Authority towards implementing the Santa Ana River Interceptor Line protection project.
- Continue efforts to work with Orange County's Congressional delegation to raise the maximum authorized cost for the Santa Ana River Mainstem Project by inserting authorizing language in an appropriations bill or the next Water Resources Development Act.
- Continue to purchase properties behind Prado Dam which are required for the completion of construction and ultimate operation of the dam. It is anticipated that approximately \$50 million will be spent in FY 07/08 on such acquisitions.
- Manage the design and construction of the Santa Ana River Interceptor (SARI) Line. Funding for this project will be through financing agreements with the Orange County Sanitation District (OCSD) and Santa Ana Watershed Project Authority (SAWPA).

FY 2006-07 Key Project Accomplishments:

- Acquired the Green River Golf Club (412 acres; \$22 million) and hired a golf course operator.
- Lobbied DWR and received \$15 million in subventions reimbursements from the State in FY 2006-07.
- Continued construction of the Prado Dam Embankment and Outlet Works. Scheduled Completion: December 2008.
- Awarded construction contracts for National Housing Tract Dike and Sewage Treatment Plant Dike; and for landscaping in the Lower Santa Ana River.
- Completed repairs to the Seven Oaks Dam outlet tunnel.
- Negotiated with OCSD and SAWPA, and secured Board approval for the SARI Line protection project financing.



Flood Control Dist - Capital - Provide overall Project Management and Coordination with U.S. Army Corps of Engineers on requirements to meet Santa Ana River (SAR) and Prado Dam Project construction schedule. Endeavor to obtain additional funding to complete SAR projects including Prado Dam.

Ten Year Staffing Trend Highlights:

- Staff is not budgeted within this budget unit.

Budget Summary

Changes Included in the Recommended Base Budget:

Since the majority of subvention reimbursements to the Flood ACO Fund (Santa Ana Mainstem - Prado Dam Project) have been delayed for several years, Flood Fund (Fund 400) has budgeted an Operating Transfer of \$20 million to the Flood ACO Fund (Fund 404) for FY 07-08 to purchase properties for the Prado Dam Project.

Acquisition of Green River Golf Course was completed in FY 06-07, and is currently an operating golf course. For FY 07-08 the operation of the golf course has been budgeted in the Flood Fund 400 at \$4 million in revenue and the same amount in expenses. Actual expenses and revenue are subject to Corps of Engineers construction which will affect the golf operation.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Projected	Percent
Total Revenues	37,053,328	53,712,522	96,173,212	81,028,668	(15,144,544)	-15.75
Total Requirements	12,652,854	53,712,522	54,644,544	81,028,668	26,384,124	48.28
Balance	24,400,474	0	41,528,668	0	(41,528,668)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Flood Control District - Capital in the Appendix on page A730

Highlights of Key Trends:

- Expedite completion of acquisition of real property rights for construction of dikes and other protection structures for Prado Dam Project.
- Expedite completion of acquisitions of dairy property for Prado Dam Project.
- Complete landscaping in Lower Santa Ana River (to Weir Canyon).
- Continue support for Seven Oaks Dam Water Quality Study and multi-species habitat management planning.
- While \$15.5 million has been budgeted RDMD will work toward receiving at least \$35 million in State Subvention Fund Reimbursements in FY 07-08.



405 - HARBORS, BEACHES AND PARKS CSA No. 26

Operational Summary

Description:

RDMD provides regional recreational facilities and manages historical and natural resources. The Department operates a countywide system of 12 urban regional parks, five wilderness parks, three nature preserves, nine beaches, two harbors, 300 miles of recreational trails, and seven historical sites. RDMD/HBP also manages 38,000 acres of native habitat land, the Old County Courthouse, the County's archeological and paleontological collections and the Orange County Zoo.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	63,818,254
Total Recommended FY 2007-2008	91,430,640
Percent of County General Fund:	N/A
Total Employees:	253.00

Strategic Goals:

- HBP- Provide Regional Recreational Facilities and Manage Historical and Natural Resources.

Key Outcome Indicators:

Performance Measure	2006 Business Plan Results	2007 Business Plan Target	How are we doing?
PERCENTAGE OF VISITORS RATING THE PARK QUALITY AS GOOD OR EXCELLENT AS REPORTED IN A VALID SURVEY. What: Percentage of visitors rating the quality of parks as good or excellent as reported in a survey. Why: Indicates quality of opportunities for people to learn, relax, recreate, and interact.	95% of respondents rated HBP parks as good or excellent in 2006 survey of combined parks and beaches facilities.	97% of respondents to rate HBP parks as good or excellent.	On target.
PERCENTAGE OF RESIDENTS RATING THE BEACH QUALITY AS GOOD OR EXCELLENT AS REPORTED IN A VALID SURVEY. What: Percentage of residents rating the beach quality as good or excellent as reported in a survey. Why: Indicates quality of opportunities for people to learn, relax, recreate, and interact.	95% of respondents rated HBP beaches as good or excellent in 2006 survey of combined parks and beaches facilities.	95% of respondents to rate HBP parks as good or excellent.	On target.
ACRES OF EXOTIC INVASIVE PLANTS REMOVED FROM HBP LANDS. What: Acres of exotic plants removed from HBP lands. Why: Indicates progress in preserving & protecting Orange County's natural areas and open space habitats.	30 Acres	23 Acres	On target.



Key Outcome Indicators: (Continued)

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
ADDED NUMBER OF ACRES MANAGED AS OPEN SPACE. What: Cumulative number of acres managed as open space. Why: Indicates result of preserving and protecting Orange County's natural areas and open space habitats.	240 Acres added.	500 Acres will be added.	On target.
ADDED ACRES OF RESTORED NATIVE VEGETATION ESTABLISHED ON HBP LANDS. What: Added acres of native vegetation established on HBP lands. Why: Indicates result of restoring County's natural areas and open space habitats to native state.	6.5 Acres	24 Acres	On target.

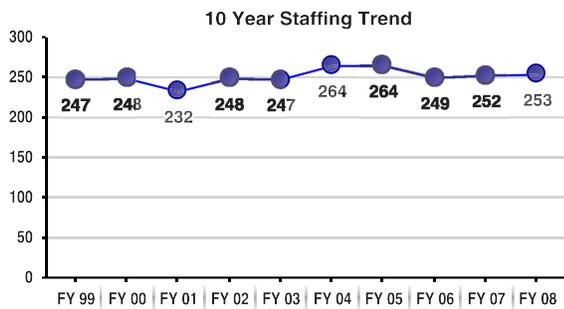
FY 2006-07 Key Project Accomplishments:

- HBP received approximately 11.6 million visitors to HBP's park and beach facilities in 2006 which is a 4% increase over the prior year.
- Completed phase one of the HBP Strategic Plan with submission to the Board in November 2006. As part of the Strategic Plan process, received feedback and comments from 2,500 members of the public and other stakeholders through surveys and focus groups.
- Completed construction and opened the Nix Nature Interpretive Center in Laguna Coast Wilderness Park.

Harbors, Beaches & Parks - This budget funds the operation and maintenance of the County's Regional Harbors, Beaches & Parks system of recreational facilities.

- In FY 2006-07, the County Board of Supervisors approved an augmentation to add one extra help and three regular positions to staff the new Nix Nature Center that was completed and opened to the public in Fall 2006.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Harbors, Beaches, & Parks Division currently includes 253 staff positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The current and future financial health of the HBP Funds, is a key Strategic Priority. Currently, County leadership is committed to addressing the financial impact of Harbor Patrol Services on HBP Fund 405. HBP will continue to explore alternatives to alleviate or mitigate Harbor Patrol expenses to Fund 405. To ensure future generations will enjoy the County's recreation assets and amenities, HBP will complete



a Capital Facilities Asset Inventory and Deprecation Study in late 2007. Complimenting the larger County Strategic Facilities Plan, the asset study will address the capital requirements to maintain and replace parkland infrastructure and amenities.

Changes Included in the Recommended Base Budget:

HBP will transfer \$2.1 million in reserves in FY 2007-08 from Fund 405 to Fund 406 for dredging Sunset Harbor Marina. In addition, HBP Fund 405 will loan \$3.5 million to Newport Tidelands Fund 106 to fund undercapitalized infrastructure improvements.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 1 Staff Specialist Position to Provide Budget and Financial Support Tasks Amount:\$ 0	Staff Specialist required to provide a wide range of budget and financial support services for HBP.	Staff Specialist to perform several budget and financial tasks in a regular and timely manner.	2009

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Positions	249	253	253	253	0	0.00
Total Revenues	83,893,079	87,817,583	94,206,427	91,430,640	(2,775,787)	-2.95
Total Requirements	70,959,157	87,817,583	70,341,425	91,430,640	21,089,215	29.98
Balance	12,933,922	0	23,865,002	0	(23,865,002)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Harbors, Beaches and Parks CSA No. 26 in the Appendix on page A731

Highlights of Key Trends:

■ As highlighted in HBP's Strategic Financial Plan, HBP's financial situation has improved significantly in the last two years and projections assume this trend will continue. The improvement is primarily due to receipt of general funds, an increase in property tax revenues but is also due to State Proposition 12 and 40 grant funding

for capital expenditures, an increase in other revenues, and elimination of certain annual expenses. As a result, HBP is projected to have funding available to plan and implement current facility maintenance and capital improvement projects in order to maintain existing facilities and resources entrusted to HBP.



406 - HARBORS, BEACHES & PARKS CAPITAL

Operational Summary

Description:

RDMD provides regional recreational facilities and manages historical and natural resources. The Department operates a countywide system of 12 urban regional parks, five wilderness parks, three nature preserves, nine beaches, two harbors, 300 miles of recreational trails, and seven historical

sites. RDMD/HBP also manages 38,000 acres of native habitat land, the Old County Courthouse, the County's archeological and paleontological collections and the Orange County Zoo. This Fund provides for the capital projects in support of the HBP Program.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	13,026,290
Total Recommended FY 2007-2008	43,648,020
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Per Board direction, to separately track the expenses and services for the HBP capital program.

FY 2006-07 Key Project Accomplishments:

- HBP projects the award and/or completion of 21 facility improvement and capital projects by the end of FY 2006-07, which includes the projected completion of Santa Ana River Parkway Improvements, Mile Square Park Youth Camping Facility, O'Neill Park Sewer Replacement, Sunset Harbor Patrol Building Replacement, Aliso Beach Concession Building & Restroom Replacement, and other improvement projects.

Harbors, Beaches & Parks Capital - This Fund provides for the capital projects in support of the HBP Program.

Changes Included in the Recommended Base Budget:

HBP is establishing a reserve of \$2.1 million in FY 2007-08 for dredging of Sunset Harbor. HBP is also adding \$2.6 million to reserves in FY 2007-08 for future capital project requirements.

Budget Summary

Plan for Support of the County's Strategic Priorities:

None separate from HBP Fund 405.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	7,209,954	43,167,996	28,817,109	43,648,020	14,830,911	51.47
Total Requirements	49,498	43,167,996	18,953,143	43,648,020	24,694,877	130.29
Balance	7,160,457	0	9,863,967	0	(9,863,967)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Harbors, Beaches & Parks Capital in the Appendix on page A732

Highlights of Key Trends:

- Fund 406 was established in January 2006, (mid-FY 2005-06), to track all HBP capital project revenues and expenditures.
- HBP received \$5.7 million in general funds in FY 2006-07 for use towards facility improvement capital projects as designated by the Board of Supervisors.



459 - NORTH TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DISTRICT

Operational Summary

Description:

Provide for the acquisition, development and maintenance of local public parks and equestrian trails, and road-related landscape maintenance in the unincorporated North Tustin area. Recent accomplishments include the Holderman Park improvement which is near its completion and the Tustin Branch Trail design phase and preliminary work which started in FY 06-07.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	882,231
Total Recommended FY 2007-2008	2,065,198
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Projected Percent
Total Revenues	2,229,964	2,379,767	2,465,240	2,065,198	(400,042)	-16.23
Total Requirements	326,440	2,379,767	936,633	2,065,198	1,128,565	120.49
Balance	1,903,524	0	1,528,607	0	(1,528,607)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: North Tustin Landscape & Lighting Assessment District in the Appendix on page A744

468 - COUNTY SERVICE AREA #13 - LA MIRADA

Operational Summary

Description:

Provide for maintenance of local collector sewers in an unincorporated Orange County island adjacent to the City of La Mirada.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	4,867
Total Recommended FY 2007-2008	5,878
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	8,611	6,435	6,361	5,878	(483)	-7.59
Total Requirements	6,077	6,435	4,867	5,878	1,011	20.77
Balance	2,534	0	1,494	0	(1,494)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #13 - La Mirada in the Appendix on page A745



475 - COUNTY SERVICE AREA #20 - LA HABRA

Operational Summary

Description:

Previously provided for sewer maintenance services in unincorporated area islands surrounded by the city of La Habra.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	750
Total Recommended FY 2007-2008	134,298
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	108,991	118,160	121,071	134,298	13,227	10.93
Total Requirements	371	118,160	750	134,298	133,548	17,806.40
Balance	108,621	0	120,321	0	(120,321)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #20 - La Habra in the Appendix on page A746

477 - COUNTY SERVICE AREA #22 - EAST YORBA LINDA

Operational Summary

Description:

Provide for park landscape maintenance services of a local public park in an unincorporated area. This Fund may be transferred to the City of Yorba Linda in the future if the area is annexed to the city.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	48,778
Total Recommended FY 2007-2008	59,653
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	57,509	64,355	66,651	59,653	(6,998)	-10.50
Total Requirements	35,839	64,355	51,000	59,653	8,653	16.97
Balance	21,670	0	15,651	0	(15,651)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #22 - East Yorba Linda in the Appendix on page A747



108 - DANA POINT TIDELANDS

Operational Summary

Description:

To provide a first class harbor, marina and public recreation facility that offers adventures in boating, fishing, picnicking, shopping, dining, jogging, bicycling, and marine educational opportunities with an emphasis on safety and family fun. This must be accomplished while managing a delicate coastal resource and operating as a financially self-sustaining entity.

Strategic Goals:

- Revitalization of Dana Point Harbor land and water side facilities.

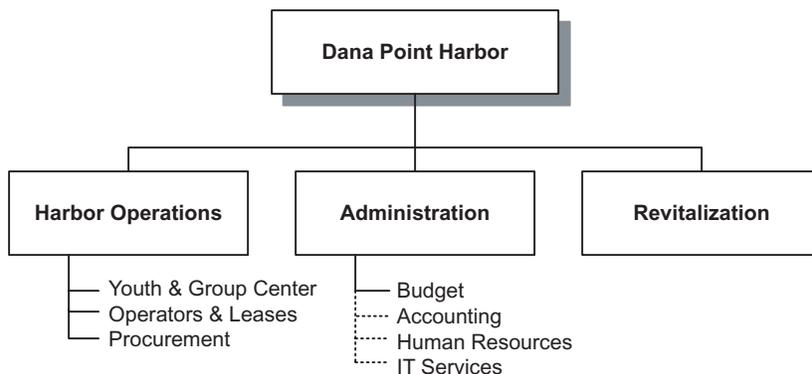
FY 2006-07 Key Project Accomplishments:

- Completion of the Dana Point Harbor launch ramp refurbishment project.
- Completion of the sampling analysis plan for the Harbor dredging project.
- Completion of the Harbor tree trimming project.
- Submittal of commercial core project to the California Coastal Commission.
- Made significant progress in the design layout of the marina renovation project.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	24,414,163
Total Recommended FY 2007-2008	81,759,663
Percent of County General Fund:	N/A
Total Employees:	17.00

Organizational Summary



..... Accounting services provided by Auditor-Controller
 Human Resources and IT Services provided by Resources & Development Management Department



County Tidelands/Dana Point - This fund is financed by revenue derived from rents and leases on or adjacent to state tidelands in Dana Point Harbor, granted in trust to the County, and is for use to benefit those granted lands.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Dana Point Tidelands Fund 108 transferred out 10 positions to the Harbors, Beaches & Parks (HBP) Fund 405 for the creation of the Dana Point Harbor Department. These positions provided oversight for the portions of Dana Point Harbor included in the regional park system.
- An additional 2 positions were transferred to the HBP Fund 405 and the RDMD Fund 080 because these positions spend most of their working time in the above mentioned funds.
- 2 additional positions were transferred from Fund 113 to the Dana Point Harbor Fund to support the creation of the management team for the new Dana Point Harbor Department.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Positions	17	17	17	17	0	0.00
Total Revenues	24,900,123	36,835,888	37,413,790	81,759,663	44,345,873	118.53
Total Requirements	19,735,136	36,835,888	26,785,103	81,759,663	54,974,560	205.24
Balance	5,164,987	0	10,628,687	0	(10,628,687)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Dana Point Tidelands in the Appendix on page A589

- 1 position was transferred in from the HBP fund to support workload at the Dana Point Youth and Group Center.
- An additional 2 positions an Administrative Manager II and an Office Specialist were approved by the Board of Supervisors for the Dana Point Harbor Department.
- The net decrease to Fund 108 was 7 positions. The total position count is 17.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Department plans to utilize the California Department of Boating and Waterways low interest loans to finance the Dana Point Harbor marina renovation project. The Department also proposes the issuance of bond debt to be used in combination with fund balances, reserves and future cash flows to finance the commercial core revitalization project.

Changes Included in the Recommended Base Budget:

The fiscal year 07/08 base budget includes proposed bond revenue in the amount of \$42M to pay for a portion of the Dana Point Harbor commercial core revitalization project. The remainder of the project will be paid from fund balance, reserves and future cash flows.



Highlights of Key Trends:

- Increased revenue from West basin marina due to conversion from ground lease to operating agreement and CPI adjustment to slip rents.
- Increased revenue from East basin marina from CPI adjustment to slip rents.
- Increased revenue and occupancy rates from the Dana Point Marina Inn due to more aggressive marketing by hotel management.
- Increased revenue and occupancy rates from the guest dock operation through more efficient logistics management.

Budget Units Under Agency Control:

No.	Agency Name	County Tidelands/Dana Point
108	Dana Point Tidelands	81,759,663
12K	Dana Point Marina DBW Loan Reserve	1,030,525
	Total	82,790,188



12K - DANA POINT MARINA DBW LOAN RESERVE

Operational Summary

Mission:

To provide a reserve fund for the California Department of Boating and Waterways loan in accordance with the loan documents.

FY 2006-07 Key Project Accomplishments:

- Maintained compliance with California Department of Boating and Waterways loan.

Dana Point Marina DBW Loan Reserve - To provide a reserve fund for the California Department of Boating and Waterways loan in accordance with the loan documents.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	350
Total Recommended FY 2007-2008	1,030,525
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

Maintaining compliance with California Department of Boating and Waterways loan documents through this reserve fund allows the Department to utilize low interest loans to finance the Dana Point marina renovation project.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	362,250	909,584	658,666	1,030,525	371,859	56.46
Total Requirements	84	909,584	350	1,030,525	1,030,175	294,335.71
Balance	362,166	0	658,316	0	(658,316)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Dana Point Marina DBW Loan Reserve in the Appendix on page A615



120 - PUBLIC LIBRARY

Operational Summary

Mission:

To enhance the quality of life for County residents by offering access to information and other resources for leisure opportunities, learning, business and community interaction.

Strategic Goals:

- Provide opportunities for the population to meet their learning and leisure needs through a variety of media and delivery systems.
- Promote and facilitate community interaction in learning, cultural and recreational activities.

Key Outcome Indicators:

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
CUSTOMER SATISFACTION AND UTILIZATION OF LIBRARY SERVICES What: Measures use of library products and services. Measures use of technology Why: Quantifies delivered service Identifies ROI in technology	For 2006-07, we anticipate 7,000,000 items borrowed (+1% over 2005-06); 155,300 children attending programs (+2%); 500,000 hours of internet access provided(+5%); and 1,686,000 remote website connections (+22%)	For 2007-08, we expect 7,140,000 items borrowed(+2%); 158,400 children attend programs (+2%); 515,000 hours of internet access provided (+3%); 1,855,000 remote website connections (+10%)	Items borrowed and children attended programs are increasing. Public response for use of new information technology is exceeding our projections.
PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET What: Measures our ability to complete construction plans providing facilities for library activity Why: Growing population requires increased library infrastructure	Construction began on Wheeler branch.	Complete construction and open branch for operation.	Wheeler Branch will open in early 2008.

FY 2006-07 Key Project Accomplishments:

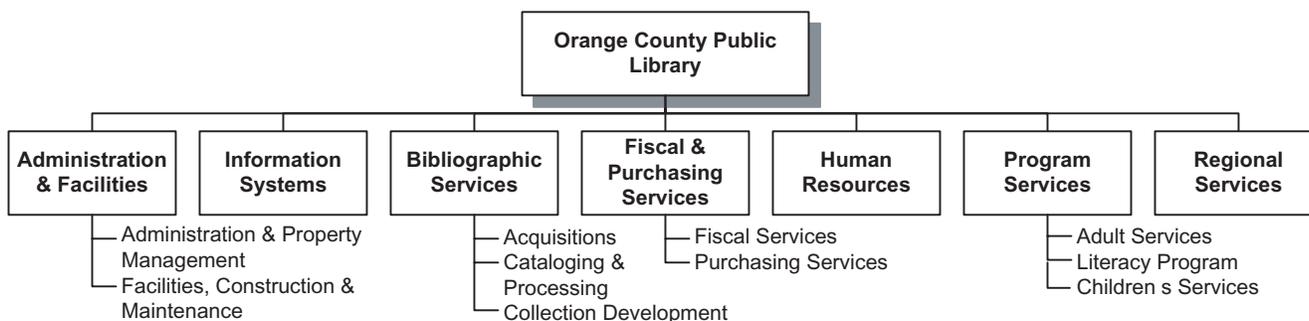
- ANTICIPATED ACCOMPLISHMENTS:
- Increase program attendance by 5% - Attendance increased by 9.5%, for a total of 182,000 persons.
- Increase internet use total hours by 5% - Increase is projected for 5.2%, to 500,000 hours
- Replace all OCPL personal computers - Project on schedule
- Award contract and begin construction for Wheeler Branch Library - Branch to open in early 2008.



At a Glance:	
Total FY 2006-2007 Projected Expend + Encumb:	39,047,972
Total Recommended FY 2007-2008	42,268,174
Percent of County General Fund:	N/A
Total Employees:	431.00

- ADDITIONAL AND UNANTICIPATED ACCOMPLISHMENTS:
- Established and hosted the first annual Literary Orange Book Festival in April 2007.
- Library Headquarters building purchased by exercising option.
- Worked with member cities to plan for expansions of Tustin, Laguna Niguel and San Juan Capistrano branches.
- County Librarian recognized as "Literacy Librarian of the Year" by California Library Assn.
- Young Adult Programming series successfully expanded by 29%, for a total of 323 teen programs.

Organizational Summary



Administration & Facilities - Manages maintenance and construction of all library facilities, real estate functions, overall administrative coordination, delivery service, warehouse operations, and support for the Library Advisory Board.

Information Systems - Provides support, planning and management of all library computer systems including internal operations network, interfaces with other County systems, circulation and other internal mainframe functions, patron access catalog and remote access databases, public and staff internet access, and library web site.

Bibliographic Services - Manages evaluation and selection of books, databases, periodicals and all other library materials, orders and receives all new materials, catalogs and processes new materials for use in libraries and repairs damaged materials.

Fiscal & Purchasing Svcs - Manages the overall financial operations of the Library, including the budget, purchasing, developer agreement management, operational allocation process, payroll and accounts payable.

Human Resources - Manages all personnel and HR functions including recruitments, Performance Incentive Program coordination, staff training, disciplinary actions and departmental Labor Management Committee.

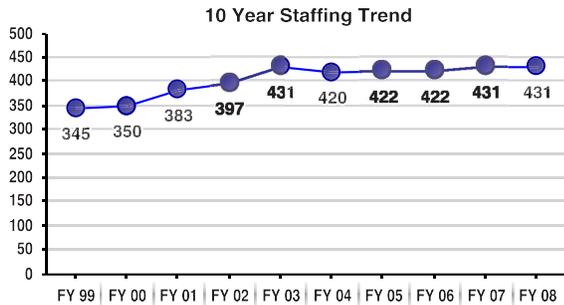
Program Services - Provides coordination of Children's Services program systemwide, public relations, Orangewood Children's Home Library, Adult Literacy program and Adult Services planning.

Regional Services - Manages operations of 33 branch libraries, public services provided in libraries, and coordination of construction/renovation projects.

County Librarian - Provides overall management of department and serves as staff to Library Advisory Board.



Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Staffing continued to expand in FY 98-99 with the addition of more days per week of public service at branch libraries and the addition of new libraries in Aliso Viejo, Costa Mesa, Laguna Hills, Foothill Ranch and Ladera Ranch which opened in September 2003. A net reduction of 10 positions in FY 2003-04 from the Final Budget in FY 2002-03 was used to help offset a reduction in State Public Library Fund revenue. Eight positions were added to provide for additional service hours at branches, mid-year FY 05-06.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Orange County Public Library will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to implement and refine the organizational measurement program (ROG) and the employee pay for performance program (PIP). In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero.

Changes Included in the Recommended Base Budget:

Included in the base budget is maintenance of FY 06-07 service levels at all branches, opening of the new branch Wheeler in Irvine and a \$250,000 increase to the operating reserve.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 12 Positions to Open Wheeler Branch Library in Early 2008 Amount: \$ 0	A new branch in Irvine, Wheeler, will be opening in early 2008. Twelve new positions will be needed.	Successful opening and operation of the branch will be the first goal and measurement of success.	384

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007		FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Projected Percent
Total Positions	430	431	431	431	0	0.00
Total Revenues	35,650,645	39,546,477	40,563,447	42,268,174	1,704,727	4.20
Total Requirements	33,778,529	39,546,477	39,890,031	42,268,174	2,378,144	5.96
Balance	1,872,116	0	673,417	0	(673,417)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Public Library in the Appendix on page A600



Highlights of Key Trends:

- Utilization of services and resources by the public continues to increase. Circulation of materials, hours of Internet access to the public, attendance at children’s programs, and remote website connections are all expected to reach record levels in 2007-08.
- The staff of OCPL will continue to offer information and services to our community at an even higher level. We will complete construction of a new library in Irvine in

early 2008 and will increase the materials collections at all existing branches. We will also be enhancing user services by expanding access to audiobooks for download through our state of the art computer system and provide for self-checkout at selected branches as a pilot project - and will other enhanced user services on a 24/7 basis.

Budget Units Under Agency Control:

No.	Agency Name	Administration & Facilities	Information Systems	Bibliographic Services	Fiscal & Purchasing Svcs	Human Resources	Program Services	Regional Services	County Librarian	Total
119	Public Library - Capital	1,594,800	0	0	0	0	0	0	0	1,594,800
120	Public Library	9,316,296	1,722,925	6,609,603	1,318,015	376,802	1,109,857	20,970,410	844,266	42,268,174
	Total	10,911,096	1,722,925	6,609,603	1,318,015	376,802	1,109,857	20,970,410	844,266	43,862,974



119 - PUBLIC LIBRARY - CAPITAL

Operational Summary

Description:

Capital Projects Fund for Public Library

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	10,315,331
Total Recommended FY 2007-2008	1,594,800
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Promote and facilitate community interaction in learning, cultural and recreational activities.

Key Outcome Indicators:

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET. What: Measures our ability to complete construction plans providing facilities for library activities. Why: Growing population requires increased library infrastructure.	Construction begun on Wheeler branch.	Complete construction and open branch for operation.	Wheeler Branch will open in early 2008.

FY 2006-07 Key Project Accomplishments:

- Began construction on Wheeler branch.

Public Library - Capital - Construction of Public Library capital projects.

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Projected Percent
Total Revenues	2,660,758	10,578,605	10,738,741	1,594,800	(9,143,941)	-85.15
Total Requirements	742,658	10,578,605	10,603,954	1,594,800	(9,009,154)	-84.96
Balance	1,918,100	0	134,787	0	(134,787)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Public Library - Capital in the Appendix on page A599



130 - DISTRICT COMMUNITY PRIORITIES AND PROJECTS

Operational Summary

Description:

Provide funding for Board of Supervisors community priorities and projects.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	1,000,000
Total Recommended FY 2007-2008	9,000,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	0	5,000,000	5,000,000	9,000,000	4,000,000	80.00
Total Requirements	0	5,000,000	1,000,000	9,000,000	8,000,000	800.00
Balance	0	0	4,000,000	0	(4,000,000)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: District Community Priorities and Projects in the Appendix on page A619



280 - AIRPORT - OPERATING ENTERPRISE

Operational Summary

Mission:

The mission of John Wayne Airport is to plan, direct, and provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

Strategic Goals:

- Maintain a safe and secure environment for aviation and the traveling public.
- Provide a positive aviation experience to travelers and tenants.
- Operate in an environmentally responsible manner.
- Operate as a financially efficient and self-supporting aviation facility.
- Continue to implement the Airport Improvement Program

Key Outcome Indicators:

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
SUCCESSFULLY PASS THE ANNUAL PART 139 AIRPORT CERTIFICATION INSPECTION. What: Annual inspection conducted by FAA to ensure JWA is being operated in a safe and efficient manner. Why: To maintain a safe operating environment for aviation and the traveling public.	The Annual Part 139 inspection is conducted by the FAA during which time all elements specified in Federal Aviation Regulation (FAR) Part 139 are examined. This includes a "table-top" emergency exercise. JWA successfully passed the inspection and completed the exercise.	Successfully pass the Annual Part 139 Inspection by continuing to perform twice daily airfield inspections and report and correct any items that deviate from FAA specifications.	We have consistently passed the Annual Part 139 Inspection.
COMPLY WITH TSA SECURITY REGULATIONS AND THE AIRPORT SECURITY PLAN. What: TSA regulations mandate security elements at each airport to comply with federal requirements. Why: Accomplishes the necessary passenger and facility security and complies with federal requirements.	JWA has successfully complied with all security directives including those directives issued as a result of the London terrorist plot in August 2006. The security plan has been modified to reflect procedural changes and physical descriptions of various airport areas.	Comply with Transportation Security Administration security regulations and the Airport Security Plan.	JWA insured the security requirements of TSA Regulation 1542 were integrated into its Security Plan and fully complied with the regulation specifics, which mandate airport responsibilities for security measures including building security, perimeter security, and badging security systems.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	104,544,843
Total Recommended FY 2007-2008	179,807,211
Percent of County General Fund:	N/A
Total Employees:	167.00



Key Outcome Indicators: (Continued)

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
<p>90% OF RESPONDENTS IN THE "AIR TRANSPORTATION USER" SURVEY RATE JWA "EXCELLENT" OR "GOOD" OVERALL.</p> <p>What: Surveys conducted to measure passenger/tenant satisfaction with Airport's service and performance.</p> <p>Why: To ensure that our service to customers and tenants meets or exceeds their expectations.</p>	<p>Based on changes in organizational structure and workload, the Tenant Survey was not conducted in 2006. Additional responsibilities associated with the Airport Improvement Plan and unanticipated staff changes necessitated the shift of resources to other Customer Relations activities.</p>	<p>Conduct "Airport Tenant" survey to identify user perception of and recommendations for improving Airport facilities and services.</p>	<p>We have consistently been rated good or excellent by a significant majority of users and tenants.</p>
<p>ENFORCEMENT OF THE COMMERCIAL AIRLINE ACCESS PLAN & REGULATION AND GENERAL AVIATION NOISE ORDINANCE.</p> <p>What: Balances need for airport with desire of community for environmentally responsible operation at JWA.</p> <p>Why: Compliance conveys message that County will completely fulfill its commitment to its residents.</p>	<p>100 percent compliance with Plan allocation provisions.</p>	<p>Continue to maintain 100 percent compliance.</p>	<p>The provisions of the Phase 2 Commercial Airline Access Plan, other than the allocation provisions that have been amended, became effective on October 1, 1990. Since the Plan's implementation, the County has been in 100 percent compliance of its duties and responsibilities.</p>
<p>ENSURE ALL REQUIRED ENVIRONMENTAL PERMITS ARE IN PLACE AND IN GOOD STANDING.</p> <p>What: Balances need for airport with desire of community for environmentally responsible operation at JWA.</p> <p>Why: Compliance required under Federal, State and local laws and regulations.</p>	<p>All environmental regulatory requirements are in place and in good standing. As new contracts come on line, environmental, health and safety regulations will be included. Tenants are required to submit an annual report on operating permits that confirms compliance with and status of all permits.</p>	<p>Continue to maintain 100 percent compliance.</p>	<p>JWA continuously meets all environmental regulatory requirements.</p>
<p>CONTINUE A DEBT SERVICE COVERAGE OF AT LEAST 175 PERCENT.</p> <p>What: Covenant requires Airport net revenues each FY of at least 125% of debt service requirement for FY.</p> <p>Why: Provides JWA with opportunity to demonstrate to financial community its ability to repay debt.</p>	<p>Successful management of the Airport's rates and charges structure is critical to generate revenue required to fulfill JWA's obligations under the indenture. The debt coverage ratio for FY 05-06 was 288 percent.</p>	<p>Continue to maintain 100 percent compliance.</p>	<p>Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the rate coverage imposed by indenture.</p>
<p>MAINTAIN AN INVESTMENT GRADE BOND RATING.</p> <p>What: A credit rating is an opinion of an issuer's overall ability to pay its financial obligations.</p> <p>Why: Such an opinion focuses on JWA's ability to meet its financial obligations as they come due.</p>	<p>JWA successfully maintained an Aa3, A+, and AA- rating from Moody's, Standard and Poor's, and Fitch respectively on all outstanding bonds.</p>	<p>Continue to maintain our very high bond ratings.</p>	<p>JWA's ratings continue to be among the highest when compared to airports of similar size.</p>



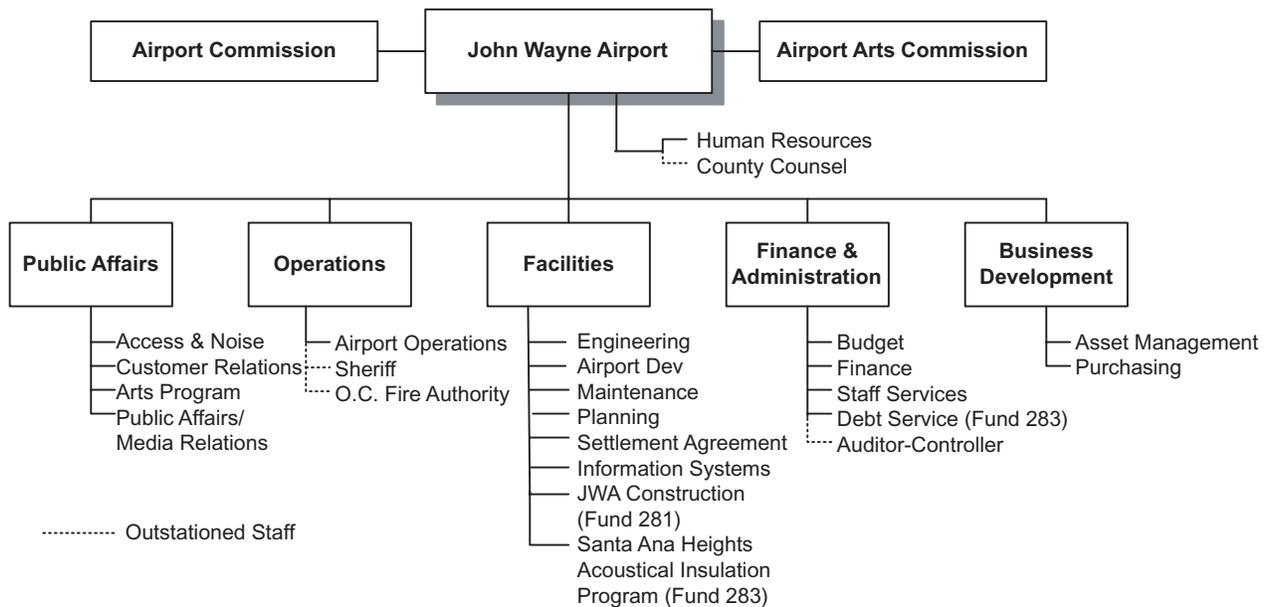
Key Outcome Indicators: (Continued)

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
<p>MAINTAIN A DIVERSE BASE OF REVENUE, DRAWING FROM BOTH AERONAUTICAL AND NONAERONAUTICAL SOURCES.</p> <p>What: Revenue from food and beverage, news and gifts, taxi and shuttle, parking and rental cars.</p> <p>Why: A variety of revenue sources brings financial diversity and stability to JWA's financial base.</p>	<p>An increase in passenger activity at JWA contributed to Fiscal Year 2005-06 operating revenues of approximately \$102 million, which represents a 6.5% increase over the previous year. Fifty-nine percent of operating revenue was generated from non-aeronautical sources.</p>	<p>Maintain at least 51 percent of Airport operating revenue from nonaeronautical sources.</p>	<p>59 percent of FY 06-07 projected revenue was generated from nonaeronautical sources.</p>
<p>ACHIEVE SIGNIFICANT PROGRESS ON THE AIRPORT IMPROVEMENT PROGRAM.</p> <p>What: The Improvement Program will significantly enhance service and increase capacity at JWA.</p> <p>Why: The proposed terminal modernization/expansion program offers an opportunity to meet future demand.</p>	<p>Selected and awarded contracts for Improvement Program construction management firm, parking structure design and terminal expansion design.</p>	<p>Initiate Airport Improvement Program enabling projects including relocating valet parking, relocating South Remain Over Night (RON) aircraft parking, establishing construction staging area and constructing the new South RON.</p>	<p>The relocation of valet parking has been completed. The contract for construction of the South RON has been awarded and construction began in early 2007.</p>
<p>IMPLEMENT THE PLAN OF FINANCE AND MANAGE ALL FINANCIAL ASPECTS OF THE AIRPORT IMPROVEMENT PROGRAM.</p> <p>What: ID funding sources, financial feasibility analysis, proposals for participation in financing team.</p> <p>Why: The Terminal modernization/expansion program will require a substantial outlay.</p>	<p>JWA implemented the Passenger Facility Charge program, with a \$4.50 fee per enplanement charge, beginning July 1, 2006.</p>	<p>Complete selection of and contract award to the Improvement Program finance team, including: financial advisor(s), bond counsel, disclosure counsel and underwriters.</p>	<p>Issued requests for proposal for a financial advisor and bond/disclosure counsel. Selection/contract negotiations for these services is expected by June 2007. Selection/contract negotiation for underwriters is expected after contracting for financial advisor(s) and bond/disclosure counsel firms.</p>

FY 2006-07 Key Project Accomplishments:

- JWA served over 9.6 million passengers in 2006.
- The Airport successfully passed its annual Part 139 Certification Inspection.
- The Airport ensured that TSA security regulations, with all changes, were integrated into its modified Aviation Security Plan. The Airport achieved full compliance with required security measures.
- The Airport implemented the Passenger Facility Charge (PFC) program, with a \$4.50 per-enplanement charge, beginning July 1, 2006.
- Requests for proposals for a financial advisor and bond/disclosure counsel were issued. Selection and contract negotiations for these services are anticipated to be completed in early FY 07-08.
- The Airport awarded major contracts in support of the Airport Improvement Program in FY 2006-07, including but not limited to: construction management, parking structure design and terminal expansion design.
- The Airport's only full-service restaurant has been revitalized with a new decor and celebrity chef featuring a unique, fresh food concept to meet passenger demand for a wider range of food offerings.

Organizational Summary



Public Affairs - Responsible for public information and media relations. Provides implementation and enforcement of Phase 2 Access Plan and Settlement Agreement. Responsible for the interaction with federal, state and local agencies regarding legislation. Coordinates and monitors environmental activities. Oversees the Airport Communications Operator function. Administers the Airport Arts Program.

Operations - Coordinates and administers the general functional activities related to John Wayne Airport including airport security, parking, ground transportation, liaison with commercial airline tenants, fixed-base operations, and aircraft tiedown facilities. Monitors airfield operations including enforcement of Airport rules and regulations. Administers departments such as the Sheriff-Coroner and Fire Authority for provision of law enforcement, aircraft rescue and firefighting.

Facilities - Provides engineering studies and analysis of facility requirements for the Airport. Responsible for all aspects of Airport facilities maintenance and information systems. Provides planning and project management of the capital development program, including the design and construction of Airport facilities. Ensures compliance of Airport facilities with environmental regulations. Prepares grant applications for federal financial assistance under the FAA Airport Improvement Program. Provides staff support to the Airport Land Use Commission.

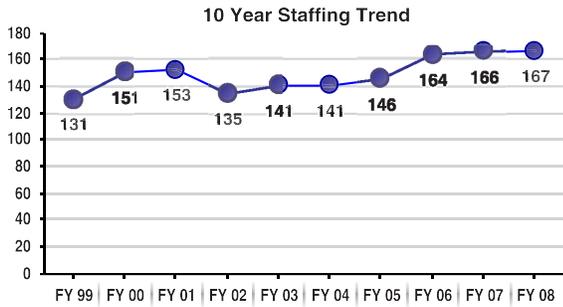
Finance & Administration - Responsible for Airport finance, budget, debt management, staff services, administrative support and human resources. Provides staff support to the Airport Commission. Responsible for all airport rates and charges preparation and coordinates Airline Affairs Committee meetings. Includes Auditor-Controller staff that provide accounting and financial services, and monitor Airport revenue and expenditures.

Business Development - Coordinates and is responsible for concession planning and revenue development activities and the negotiation and administration of leases, licenses, concession agreements and easements. Responsible for the acquisition and sale of real property and related property appraisal and condemnation issues. Coordinates with the Finance and Administration division on the annual audit and record survey of Airport tenants. Responsible for all aspects of Airport procurement including preparing bid/

proposal solicitations, issuing agency contracts, interfacing with vendors, maintaining a record of department purchases and conducting internal procurement value analysis. Administers the Disadvantaged Business Enterprise (DBE) Program.

John Wayne Airport Director - Includes the office of the Airport Director and County Counsel who provides legal counsel on County and Airport matters.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Airport has realized a substantial increase in workload due to implementation of federally mandated security regulations, growth in operational and passenger capacity and planning for the Airport Improvement Program. Two new positions were added in the FY 06-07 Budget. These consisted of an Administrative Manager I and a Contract Procurement Specialist. Additionally, a Staff Specialist position was added in the 1st quarter of FY 06-07. Eighteen new positions were added in FY 05-06, including one Staff Assistant, two Administrative Manager II, one A/E Project Manager, one Sr. A/E Project Manager, two Airport Professional Project Managers (Sr. Civil Eng.), two Building Inspectors, one Administrative Manager I, one Plumber, one Airport Maintenance Supervisor, four Shop Planners, one Airport Operations Supervisor, and one Office Specialist.
- Five new positions were added in FY 04-05, including one Contract Procurement Specialist, one Staff Specialist, two Facilities Mechanics and one Air Conditioning mechanic.

- Six new positions were added in FY 02-03, including one Information Systems Manager, one Staff Specialist, two Electronics Technicians, one Staff Analyst III, and one Real Property Agent II.
- The 18 positions which were added in FY 99-00 for Interim Use were transferred mid-year FY 00-01 to the LRA (Fund 13K).
- Two positions were transferred mid-year FY 99-00, one from the CEO and one from PSDS; these are reflected in FY 00-01 position total.
- In FY 99-00 one position was transferred from the Auditor-Controller to John Wayne Airport to more appropriately reflect finance-related activities performed; one position was added to help manage the increased requirements in the Information Systems section; 18 positions were added for Interim Use pending further Board direction.
- In FY 97-98 four positions were deleted and 13 positions were added to reflect the impact of the County's decentralization of Real Property, Human Resources, Facilities, County Counsel and Purchasing activities.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no monies from the County General Fund. Revenues are utilized to operate the Airport, providing for repayment of revenue bonds, fund facility capital improvement or maintenance projects and support aviation planning.

Changes Included in the Recommended Base Budget:

Operational budget has increased by \$18.5 million as a result of additional professional services costs for the Sheriff, insurance and utilities. Salary and benefit costs also increased due to negotiated salary increases, greater retirement costs and a lower vacancy factor from the prior year. Capital Project budgeted expenditures decreased by \$16.4 million from deferment of the co-generation project.



Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 1 Survey Party Chief to Replace Contract Services Performed by RDMD Amount:\$ 81,680	Perform JWA Survey services in-house to save RDMD overhead costs.	The Airport will save approximately \$71,000 per year in RDMD overhead costs.	1071
Add 1 Rodman And Chainman to Replace Contract Services Performed by RDMD Amount:\$ 58,711	Perform JWA Survey services in-house to save RDMD overhead costs.	The Airport will save approximately \$53,000 per year in RDMD overhead costs.	1125
Add 1 Senior Land Surveyor to Replace Contract Services Performed by RDMD Amount:\$ 90,609	Perform JWA Survey services in-house to save RDMD overhead costs.	The Airport will save approximately \$78,000 per year in RDMD overhead costs.	1129
Add 1 Survey Instrumentman to Replace Contract Services Performed by RDMD Amount:\$ 66,730	Perform JWA Survey services in-house to save RDMD overhead costs.	The Airport will save approximately \$62,000 per year in RDMD overhead costs.	1131
Add 1 Airport Maintenance Worker II for On-going and Preventive Maintenance Amount:\$ 51,139	This position is needed to provide on-going repair and preventive maintenance projects.	This position will work approximately 25% related to contractor activities and 75% on general maintenance	1132
Add 1 Systems Programmer/Analyst II to Implement and Maintain Computer Systems (CUTE & FIDS) Amount:\$ 73,860	Add one Systems Programmer/Analyst II position for the FIDS and CUTE systems.	This position will support the FIDS system 40% and the CUTE system 60%.	1135

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Positions	164	167	167	167	0	0.00
Total Revenues	135,040,693	161,227,655	181,415,344	179,807,211	(1,608,133)	-0.89
Total Requirements	88,393,071	161,227,656	109,939,372	179,807,211	69,867,839	63.55
Balance	46,647,622	(1)	71,475,972	0	(71,475,972)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Airport - Operating Enterprise in the Appendix on page A687

Highlights of Key Trends:

- The Airport created a new JWA Construction Fund (Fund-Agency 281-281) in May 2006 to account and budget for all JWA Capital Improvement Program (CIP) projects. Some CIP projects will remain in Fund 280 since some projects were started in prior fiscal years.
- Due to the age of the terminal building and the growth in operational and passenger capacity, the Airport has proposed a substantial maintenance and capital project budget in an effort to ensure that general and restorative maintenance work is performed and for infrastructure improvements.



- Safety and customer service continue to be the priorities for, and the hallmark of, John Wayne Airport (JWA). In a successful partnership with both federal

security and local law enforcement officials, the Airport remains committed to providing safe and secure facilities for commercial and general aviation operations.

Budget Units Under Agency Control:

No.	Agency Name	Public Affairs	Operations	Facilities	Finance & Administration	Business Development	JWA7	John Wayne Airport Director	Total
280	Airport - Operating Enterprise	2,610,679	29,352,237	29,631,099	114,544,073	1,303,947	0	2,365,176	179,807,211
281	John Wayne Airport Construction	0	0	94,512,897	250,000	0	0	0	94,762,897
283	John Wayne Airport Debt Service	0	0	0	119,309,696	0	0	0	119,309,696
	Total	2,610,679	29,352,237	124,143,996	234,103,769	1,303,947	0	2,365,176	393,879,804

281 - JOHN WAYNE AIRPORT CONSTRUCTION

Operational Summary

Description:

This fund is used for budgeting and accounting for capital projects under the Capital Improvement Program. This fund was established as a result of the Board of Supervisor's approval of JWA's Financing Program for the Airport's Capital Improvement Program. This fund allows JWA to segregate

capital project expenses from operational expenses. It has also enabled the Airport to create a new job cost structure to capture critical expense information to track Passenger Facility Charge (PFC) expenses as required by the Federal Aviation Administration.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	81,657,479
Total Recommended FY 2007-2008	94,762,897
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- There are no strategic goals for this fund. All strategic goals for John Wayne Airport are contained in the narrative for JWA Operating Fund 280.

FY 2006-07 Key Project Accomplishments:

- There are no key project accomplishments for this fund. All key project accomplishments for the Airport are contained in the narrative for Airport Operating Fund 280.

John Wayne Airport Construction - Capital Improvement Program: Ongoing and new capital projects are accounted for and budgeted in this fund.

Changes Included in the Recommended Base Budget:

Activity in this fund is financed by operating transfers from both the Airport Operating Fund (Fund-Agency 280-280) and the Airport Debt Service Fund (Fund-Agency 283-283) and by interest earnings on the cash balance in the fund.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to provide repayment of Airport Revenue Bonds.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	4,006,944	119,273,777	22,672,192	94,762,897	72,090,705	317.97
Total Requirements	1,154,446	119,273,778	71,456,329	94,762,897	23,306,568	32.62
Balance	2,852,498	(1)	(48,784,137)	0	48,784,137	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: John Wayne Airport Construction in the Appendix on page A691

283 - JOHN WAYNE AIRPORT DEBT SERVICE

Operational Summary

Description:

This fund provides appropriations for debt service and related trustee activity associated with Airport Revenue Bonds, Series 1997 and 2003. The bonds were issued to refinance debt associated with the construction of the JWA Master Plan, including the Thomas F. Riley Terminal, which opened to the traveling public in September 1990. Funding was subsequently added for all facets of the Santa Ana Heights Acoustical Insulation Program. Passenger Facility Charge (PFC) revenues are also recorded in this fund.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	29,887,993
Total Recommended FY 2007-2008	119,309,696
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Continue to comply with debt defeasance requirements in accordance with the Bond Indenture.
- Maintain Moody's Aa3 rating, Standard and Poor's A+ rating and Fitch's AA- rating on JWA revenue bonds.
- Monitor PFC revenue collections.

FY 2006-07 Key Project Accomplishments:

- Met or exceeded all financial and reporting requirements in accordance with the bond indenture.
- Under its bond indenture, the Airport has an obligation to ensure repayment of its bonds and maintain a net revenue rate coverage of at least 125%. Strong operating results produced a rate coverage of 288% for Fiscal Year 2005-06.
- The Airport's current bond ratings of Aa3, A+ and AA- from Moody's, Standard and Poor's and Fitch respectively, are among the highest in the nation compared to airports of similar size.
- The Airport implemented the Passenger Facility Charge (PFC) program, with a \$4.50 fee per enplanement charge, beginning July 1, 2006.
- Airport staff developed internal accounting and financial reporting systems to monitor PFC revenues.

JWA Debt Service - Provides appropriations to account for all debt service and related trustee activity as required under the JWA Bond Indenture.

SA Heights Acoustical Program - Provides appropriations to account for all aspects of the Santa Ana Heights Acoustical Insulation Program.



Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to provide repayment of Airport Revenue bonds.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	43,674,226	89,742,456	92,989,003	119,309,696	26,320,693	28.31
Total Requirements	20,001,574	89,742,456	17,122,993	119,309,696	102,186,703	596.78
Balance	23,672,652	0	75,866,010	0	(75,866,010)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: John Wayne Airport Debt Service in the Appendix on page A693

Highlights of Key Trends:

- Since the issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the 125 percent debt service coverage imposed by the bond indenture.

Changes Included in the Recommended Base Budget:

JWA will utilize all available unreserved net assets and PFC revenue to effect operating transfers to the JWA Capital Projects fund (Fund-Agency 281-281).

299 - INTEGRATED WASTE MANAGEMENT DEPARTMENT ENTERPRISE

Operational Summary

Mission:

To meet the solid waste disposal needs of Orange County through efficient operations, sound environmental practices, strategic planning, innovation and technology.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	140,119,764
Total Recommended FY 2007-2008	182,999,593
Percent of County General Fund:	N/A
Total Employees:	290.00

Strategic Goals:

- Maintain a competitive rate for waste disposal in Orange County.
- Protect water, air and habitat in the management of the Orange County disposal system.
- Financially support the County of Orange's bankruptcy recovery plan.

Key Outcome Indicators:

Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
DISPOSAL FEE COMPARISON WITH SOUTHERN CALIFORNIA REGION. What: Comparison of disposal rate of the OC landfill system compared with other landfills in the region. Why: To ensure that Orange County residents are provided a competitive disposal rate.	The \$22 per ton rate is a contracted rate that is anticipated to stay in effect until 2010.	Evaluate disposal rates and adjust operating strategies as needed.	IWMD continues to offer a competitive rate for waste disposal in Orange County.
NUMBER OF YEARS OF REMAINING LANDFILL CAPACITY. What: Measures if Orange County meets state minimum standard of providing 15 years of landfill capacity. Why: To ensure that Orange County residents are provided with adequate landfill capacity.	Obtain necessary permits to provide for approximately 46 years of permitted landfill disposal capacity.	Perform remaining landfill capacity calculations and compare results against the state minimum standard of fifteen years' capacity to ensure adequate capacity.	IWMD has more than adequate capacity to fulfill requirement.
TOTAL VOLUME OF LEACHATE AND IMPACTED GROUND WATER COLLECTED THROUGH THE LEACHATE RECOVERY SYSTEM. What: Measure the amount of leachate and ground water collected. Why: To protect water quality from the effects of leachate. Mandated by law.	The total volume of leachate and impacted ground water to be collected through the leachate collection and recovery system during FY 06-07 is estimated to be at least 3,922,890 gallons.	Continue to install landfill liner systems, and optimize leachate and groundwater collection for water quality protection.	IWMD currently has collection and recovery systems in place at each landfill to collect leachate and impacted ground water.



Key Outcome Indicators: (Continued)

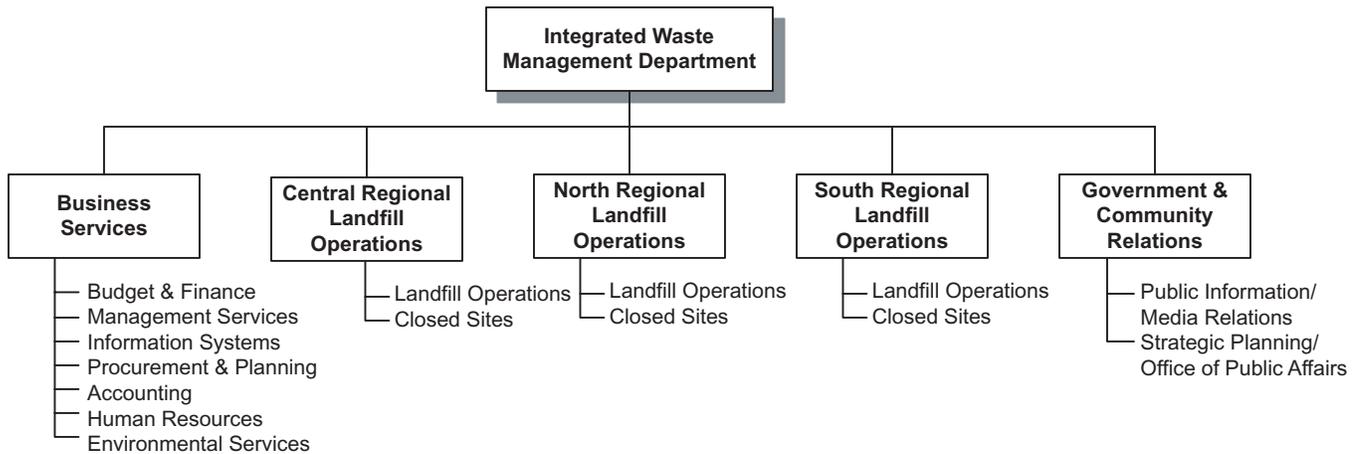
Performance Measure	2006 Business Plan	2007 Business Plan	How are we doing?
	Results	Target	
<p>AMOUNT OF LANDFILL GAS COLLECTED AND PUT TO BENEFICIAL REUSE. What: Collection of landfill gas and put to beneficial reuse that would have emitted into the atmosphere. Why: To protect the air from the effects of landfill gas. Regulations require landfill gas management.</p>	Continue to collect landfill gas and work towards increasing the amount that is put to beneficial reuse.	Expand landfill gas collection systems. Collect landfill gas - put to beneficial use and for protection of air quality.	Currently, IWMD has operational Landfill Gas-to-Energy systems at Olinda Alpha and Prima Deshecha Landfills. System constructed at FRB; currently undergoing start-up procedures.
<p>NUMBER OF HABITAT ACRES CURRENTLY UNDER RESTORATION / MITIGATION. What: Measures the number of landfill acres under restoration to recreate natural habitats. Why: To comply with the Natural Community Conservation Program (NCCP) and protect habitat.</p>	Frank R. Bowerman Landfill: Obtain biological permits and secure Central/Coastal NCCP Major Amendments. Work toward early Resource Agency sign-off of habitat mitigation projects. Prima Deshecha Landfill: Habitat mitigation projects will continue in Sites A, B, C, and D.	Continue to implement adaptive management strategies, and continue the proposed pre-mitigation project within the habitat areas.	FRB Landfill: Mitigation sites are benefiting from their fourth year under the new weed abatement program. Prima Landfill: Present CSS Mitigation has shown successful rates of narrative species cover in the first year of monitoring. Retained full-time bio resources monitor and consultant.
<p>NET IMPORTATION REVENUE AMOUNT TRANSFERRED TO THE COUNTY GENERAL FUND PER YEAR. What: Revenue transferred to the County General Fund from imported waste. Why: To support the County's Bankruptcy Recovery Plan.</p>	Funds are transferred quarterly to the County General Fund - funds are based on the actual amount of tonnage received. IWMD anticipates transferring \$12.6 million to the General Fund.	The amount to be transferred this year will be determined during the FY 07-08 budget development process.	As of June 30, 2006, \$130 million or an average of \$12.9 per year has been transferred to the General Fund. IWMD secured additional tonnage commitments that guarantee a minimum of 867,000 tons per year of imported waste through December 31, 2013.

FY 2006-07 Key Project Accomplishments:

- For the years ended June 30, 2006 and 2005, Macias Gini & O'Connell LLP independently audited IWMD financial statements and found that the financial statements for this period were presented fairly and were in conformity with accounting principles generally accepted in the United States of America.
- Reached a cooperative agreement with the City of Irvine to extend the closure date of the FRB Landfill through 2053.
- Instituted a recycling surcharge on self haul vehicles to encourage recycling efforts countywide.
- Diverted 220 tons of reusable household hazardous materials from hazardous waste disposal through the Household Hazardous Waste Program's Materials Exchange Program, providing an estimated savings in disposal cost of nearly \$225,000.
- Completed Phase II of the Landfill Information Systems Technology Study at FRB Landfill. By using radio frequency technology and issuing transponders to deferred-account customers, unattended lanes were implemented, reducing overall fee collection operating costs.
- Completed Phase C2 Groundwater protection liner project providing in excess of 16 months of landfill capacity at the Prima Deshecha Landfill.
- Certification of the Environmental Impact Report (EIR) for the Southern Subregion Natural Community Conservation Plan (SNCCP) which allowed IWMD to expedite landfill permits for the Prima Deshecha Landfill through Phase 4.



Organizational Summary



Business Services - Conducts Department accounting, budget, finance, and procurement activities; implements and maintains Department information systems; manages the human resources needs of the Department; provides general support services; administers the Waste Disposal Agreements; manages contracts for solid waste and collection services in the unincorporated areas.

Central Regional Landfill Operations - Operates and manages daily activities at the Frank R. Bowerman Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains various closed landfill sites.

North Regional Landfill Operations - Operates and manages daily activities at the Olinda Alpha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains various closed landfill sites.

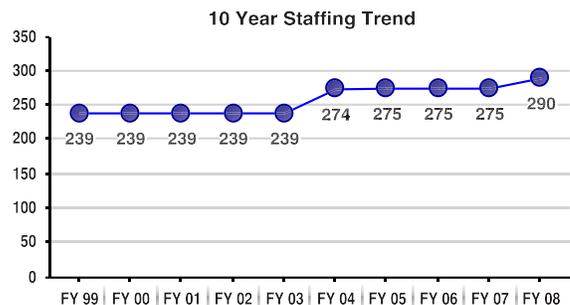
South Regional Landfill Operations - Operates and manages daily activities at the Prima Deshecha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains various closed landfill sites.

Government & Community Relations - Develops and manages the Department short and long-term risk/liability program related to active and closed landfill sites; manages Department recycling and source reduction legislative, program, and intergovernmental relations mandates; AB 939 compliance; manages household hazardous waste collection

and disposal, hazardous materials assessment programs; administrative support of the Waste Management Commission/Local Task Force and development of the County Integrated Waste Management Plan (CIWMP); directs the Department's intergovernmental relations and negotiations with federal, state and local governments on matters related to habitat management, endangered species, and waste diversion.

IWMD Director - Directs the administrative management activities of the Department to accomplish Department goals and strategic priorities.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 03/04, 35 positions were converted from extra-help to regular positions due to expansion of the landfills, increased regulations and increasing habitat mitigation requirements. In FY 04/05 one regular position was added to perform the records management func-



tion. In FY 06/07, 15 regular positions were added for greater operational support, to ensure that regulatory standards are met, and to decrease the usage of over-time and temporary promotions.

Changes Included in the Recommended Base Budget:

Operating costs increased by \$22.8 million due to new capital projects, landfill expansion costs, additional take acreage purchases and higher maintenance costs.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenue to the General Fund for bankruptcy related obligations.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget	Projected ⁽¹⁾	Recommended	Amount	Percent
Total Positions	275	290	290	290	0	0.00
Total Revenues	163,479,903	152,627,747	174,840,018	182,999,593	8,159,575	4.67
Total Requirements	107,160,511	142,462,747	134,623,481	182,999,593	48,376,112	35.93
Balance	56,319,392	10,165,000	40,216,537	0	(40,216,537)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Integrated Waste Management Department Enterprise in the Appendix on page A722

Highlights of Key Trends:

- IWMD continues to support the County General Fund in FY 07/08 with an estimated transfer of \$12.9 million for bankruptcy recovery debt obligations.
- IWMD continues strategic planning via the Regional Landfill Options for Orange County (RELOOC) project which looks beyond current capacity and plans for future disposal needs of the County.

- IWMD continues to work on the Landfill Information Systems Technology Automation Study (LISTS), implementing additional unattended fee collection lanes, improving its landfill gas and water monitoring systems, and improving upon the management of all landfill operations through computer operations.
- IWMD will continue to manage risk and liabilities associated with operating solid waste landfills in state and federally recognized nature preserves.



Budget Units Under Agency Control:

No.	Agency Name	Business Services	Central Regional Landfill Operations	North Regional Landfill Operations	South Regional Landfill Operations	Government & Community Relations	IWMD Director	Total
274	IWMD Corrective Action Escrow	61,182	0	0	0	0	0	61,182
275	IWMD - Environmental Reserve	10,167,866	0	0	0	0	0	10,167,866
277	IWMD - Rate Stabilization	9,421,000	0	0	0	0	0	9,421,000
279	IWMD - Landfill Post-Closure Maintenance	7,954,016	0	0	0	0	0	7,954,016
284	Frank R. Bowerman/ Bee Canyon Landfill Escrow	6,176,421	0	0	0	0	0	6,176,421
285	IWMD Bankruptcy Recovery Plan	22,424,710	0	0	0	0	0	22,424,710
286	Brea-Olinda Landfill Escrow	3,608,377	0	0	0	0	0	3,608,377
287	Prima Deshecha Landfill Escrow	2,821,185	0	0	0	0	0	2,821,185
299	Integrated Waste Management Department Enterprise	54,636,701	62,636,195	25,620,354	28,565,674	11,154,954	385,715	182,999,593
	Total	117,271,458	62,636,195	25,620,354	28,565,674	11,154,954	385,715	245,634,350



274 - IWMD CORRECTIVE ACTION ESCROW

Operational Summary

Description:

The Corrective Action Escrow fund was established as required by state regulations to demonstrate assurance of funds for corrective action, in the event that corrective action is necessary, at three active and two closed County of Orange landfills.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	50,000
Total Recommended FY 2007-2008	61,182
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Projected Percent
Total Revenues	45,457	65,182	61,182	61,182	0	0.00
Total Requirements	34,276	65,182	50,000	61,182	11,182	22.36
Balance	11,181	0	11,182	0	(11,182)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: IWMD Corrective Action Escrow in the Appendix on page A682



275 - IWMD - ENVIRONMENTAL RESERVE

Operational Summary

Description:

The Environmental Reserve Fund was established for the purpose of setting aside monies for unknown and/or unforeseen environmental liabilities, including County legal liability, in addition to providing financial assurance for corrective action at the former refuse disposal stations. The fund provides the financial resources to fund these liabilities in order to prevent those financial demands from impacting funding required for day-to-day operations.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	7,575,000
Total Recommended FY 2007-2008	10,167,866
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	9,236,201	10,363,998	9,761,976	10,167,866	405,890	4.16
Total Requirements	7,862,395	10,363,998	7,575,000	10,167,866	2,592,866	34.23
Balance	1,373,806	0	2,186,976	0	(2,186,976)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: IWMD - Environmental Reserve in the Appendix on page A683



277 - IWMD - RATE STABILIZATION

Operational Summary

Description:

In accordance with the requirements of the Waste Management Refunding Revenue Bonds, Series 1997, IWMD has established a rate stabilization fund to provide assurance for the payment of the bond debt service payments.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	2,125,871
Total Recommended FY 2007-2008	9,421,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Projected Percent
Total Revenues	4,873,493	5,246,871	5,246,871	9,421,000	4,174,129	79.55
Total Requirements	2,726,621	5,246,871	2,125,871	9,421,000	7,295,129	343.16
Balance	2,146,872	0	3,121,000	0	(3,121,000)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: IWMD - Rate Stabilization in the Appendix on page A684



279 - IWMD - LANDFILL POST-CLOSURE MAINTENANCE

Operational Summary

Description:

State Regulations require IWMD provide financial assurances to conduct post-closure maintenance activities at all closed landfills. Each year IWMD transfers monies into this fund to comply with the regulations and fund current/future expenses.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	11,920,845
Total Recommended FY 2007-2008	7,954,016
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	4,669,602	9,036,893	15,707,705	7,954,016	(7,753,689)	-49.36
Total Requirements	7,362,602	9,036,893	13,253,689	7,954,016	(5,299,673)	-39.99
Balance	(2,693,000)	0	2,454,016	0	(2,454,016)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: IWMD - Landfill Post-Closure Maintenance in the Appendix on page A685



284 - FRANK R. BOWERMAN/BEE CANYON LANDFILL ESCROW

Operational Summary

Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	4,116,909
Total Recommended FY 2007-2008	6,176,421
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Projected Percent
Total Revenues	4,051,161	4,583,240	4,547,920	6,176,421	1,628,501	35.81
Total Requirements	3,211,043	4,583,240	4,116,909	6,176,421	2,059,512	50.03
Balance	840,118	0	431,011	0	(431,011)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Frank R. Bowerman/Bee Canyon Landfill Escrow in the Appendix on page A695

285 - IWMD BANKRUPTCY RECOVERY PLAN

Operational Summary

Description:

To continue to receive and dispose of imported waste and provide net imported waste revenue for transfer to the General Fund in support of the County Bankruptcy Recovery Plan.

Strategic Goals:

- See Integrated Waste Management Department Fund 299.

Ten Year Staffing Trend Highlights:

- See Integrated Waste Management Department Fund 299.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	22,023,890
Total Recommended FY 2007-2008	22,424,710
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Department will continue to provide landfill capacity as available for importation of waste and transfer net importation revenues to the General Fund for bankruptcy related obligations. For Fiscal Year 2007/2008 IWMD is projecting net importation revenues of \$12.9 million to be transferred to the General Fund.

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	22,173,445	21,668,710	22,155,800	22,424,710	268,910	1.21
Total Requirements	22,041,535	21,668,710	22,023,890	22,424,710	400,820	1.82
Balance	131,910	0	131,910	0	(131,910)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: IWMD Bankruptcy Recovery Plan in the Appendix on page A696



286 - BREA-OLINDA LANDFILL ESCROW

Operational Summary

Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	5,239,742
Total Recommended FY 2007-2008	3,608,377
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Projected Percent
Total Revenues	4,491,167	6,478,747	6,348,119	3,608,377	(2,739,742)	-43.16
Total Requirements	3,130,415	6,478,747	5,239,742	3,608,377	(1,631,365)	-31.13
Balance	1,360,752	0	1,108,377	0	(1,108,377)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Brea-Olinda Landfill Escrow in the Appendix on page A697



287 - PRIMA DESHECHA LANDFILL ESCROW

Operational Summary

Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	957,682
Total Recommended FY 2007-2008	2,821,185
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Total Revenues	5,717,061	2,510,494	2,326,252	2,821,185	494,933	21.28
Total Requirements	5,082,034	2,510,495	957,682	2,821,185	1,863,503	194.58
Balance	635,027	(1)	1,368,570	0	(1,368,570)	-100.00

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Prima Deshecha Landfill Escrow in the Appendix on page A698



