

063 - SOCIAL SERVICES AGENCY

Operational Summary

Mission:

To deliver quality services that are accessible and responsive to the community, encourage personal responsibility, strengthen individuals, preserve families, and protect vulnerable adults and children.

Strategic Goals:

- To lead and support a shared community responsibility for the safety and well-being of vulnerable children and adults through the provision of child and adult abuse prevention, intervention, and protective services.
- To provide services for helping vulnerable adults and children receive needed health care, food, shelter, and clothing.
- To contribute to the reduction of individuals living below the poverty level by providing assistance and supportive services that promotes employment opportunities and family self-sufficiency.
- To provide SSA staff and its partners with the resources, training, and administrative support needed for delivering professional, efficient, responsive, and mandated services to residents of Orange County.

Key Outcome Indicators:

At a Glance:

Total FY 2006-2007 Projected Expend + Encumb:	439,674,437
Total Recommended FY 2007-2008	467,649,178
Percent of County General Fund:	15.5439%
Total Employees:	4,132.00

Performance Measure	2006 Business Plan Results	2007 Business Plan Target	How are we doing?
CHILD WELFARE SERVICES PERFORMANCE MEASURES What: Percent of child welfare services performance measures that exceed the State outcome target. Why: Placements give children permanency & stability in family environments free from abuse and neglect.	SSA is exceeding or meeting the State Performance Improvement Plan (PIP) goal for each of the performance measurements identified. SSA's recurrence rate of maltreatment was relatively stable over last 3 years; and Children and Family Services continues to make efforts to decrease this rate.	By developing a Differential Response program and expanded implementation of Family Resource Centers, Wraparound, Team Decision Making meetings, and Icebreaker meetings, SSA anticipates reduction in numbers of children requiring out-of-home care to meet/exceed State performance standards/outcomes.	SSA continues to meet/exceed State PIP goals, Children & Family Svcs placed greater emphasis on family engagement, Adoptions program implemented changes to case review & finalizations process, and emphasis continues to improving service delivery through use of Structured Decision Making.



Key Outcome Indicators: (Continued)

Performance Measure	2006 Business Plan Results	2007 Business Plan Target	How are we doing?
<p>ADULT PROTECTIVE SERVICES FINANCIAL ABUSE RECOVERY What: Measurement depicts cumulative number of adult abuse reports received from financial institutions. Why: Ability to preserve assets is difference between expected quality of life or facing severe hardship.</p>	<p>SSA provided recovery/protected over \$14.4 million in assets that fell victim to financial abuse in FY 2005/06.</p>	<p>To protect the assets of potentially abused or exploited elder & dependant adults by increasing the number of fiduciary abuse reports. Mandate requires financial institution employees to report financial elder and dependant adult abuse. SSA will provide outreach & training to financial institutions.</p>	<p>The Agency continues to support collaborations and practices which have proven successful in protecting and recovering assets and providing resources to maintain current service levels. Strategies include participation in the Financial Abuse Specialist Team and Elder Abuse Forensic Center.</p>
<p>MEDI-CAL COVERAGE What: Number of children and adults with Medi-Cal Coverage Why: Monitoring persons served by this program alerts us to the medical requirements of needy families.</p>	<p>The monthly average number of people with Medi-Cal coverage was 316,949. Enrollment for Medi-Cal increased by 6% compared to the prior fiscal year due to regulation changes and collaborative outreach efforts.</p>	<p>SSA continues to explore innovative processes and partnerships to maximize the use of resources and maintain program integrity. Out-stationed staff conducts eligibility determination at community sites for low-income families that have not enrolled in Medi-Cal.</p>	<p>The Agency continues to maintain existing projects, where feasible, coupled with legislation and business process enhancements that simplify and expedite the application processing which is resulting in continued coverage for those determined eligible.</p>
<p>PERCENT OF CALWORKS PARTICIPANTS FULLY ENGAGED IN EMPLOYMENT, EDUCATION, AND/OR SERVICE ACTIVITIES. What: The movement of participants toward employment and economic self-sufficiency. Why: Welfare reform laws stress client self-sufficiency & personal responsibility through employment.</p>	<p>Three areas of employment measurement in the Welfare-to-Work program have either remained constant or increased since FY 05/06. This trend is encouraging and is seen as a result of a concerted effort by staff to engage participants in appropriate activities.</p>	<p>Evaluate and build on outcomes of prior year strategies that were effective in meeting program mandates and bringing positive client outcomes. Enhance practices supporting child safety and family well-being and placing participants in quality jobs offering opportunities for long range success.</p>	<p>The Agency continues to explore strategies and business processes to optimize performance while maintaining compliance with existing program mandates and support positive outcomes for families.</p>

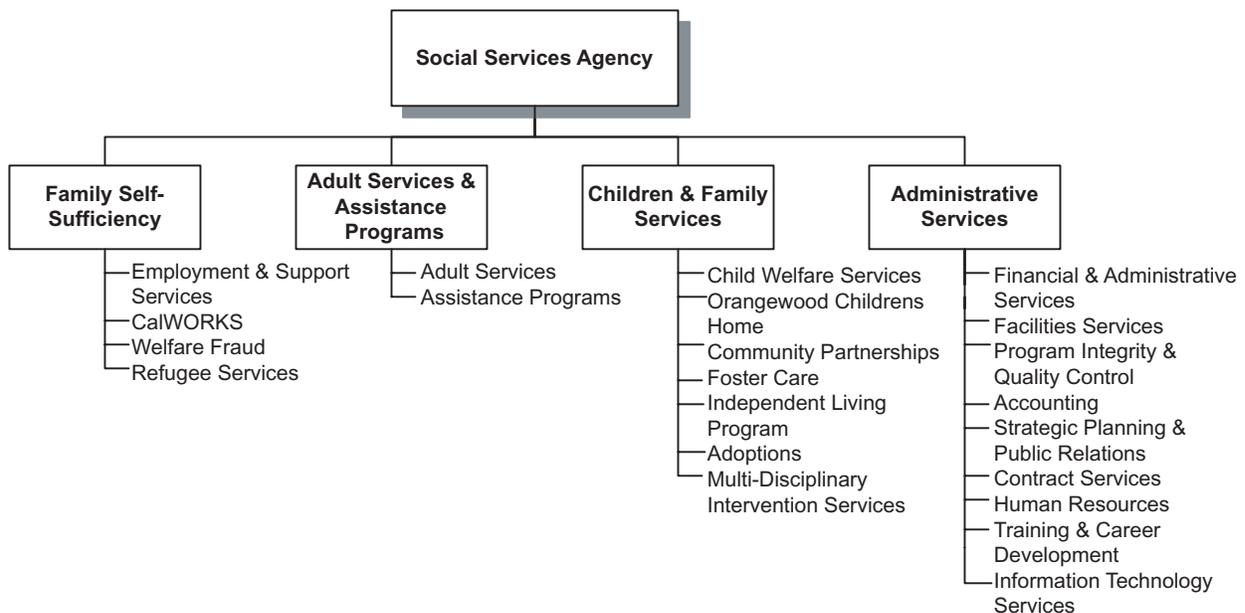
FY 2006-07 Key Project Accomplishments:

- SSA was successful in accomplishing the strategies set forth in the 2006 Business Plan. Success is determined through a combination of factors including enhanced customer service to our clients; determining which business practices are most efficient and effective; and identifying how SSA efforts have contributed to improved client outcomes. The following list provides a brief summary of our key accomplishments:
- Expanded the Medi-Cal Outreach efforts in support of the Orange County Children's Health Initiative.
- Expanded the number of Family Resource Centers to include the communities of Stanton, La Habra, South Orange County and Tustin.
- Maintained the Agency's high Food Stamp accuracy rate and innovative outreach program.
- Expanded the Linkages initiatives to include utilization of Structured Decision Making Tools to assess CalWORKs family needs and assist in making service plan decisions for prevention of child abuse and neglect.



- Completed the Peer Quality Case Review and a Children and Family Services Review, as required by Assembly Bill 636 to assist with the development of an updated System Improvement Plan.
- Implemented training and supportive services to create permanency for transitional aged youth served by Children and Family Services.
- Implemented quality assurance enhancements for the IHSS program as required by the Independence Plus Waiver.

Organizational Summary



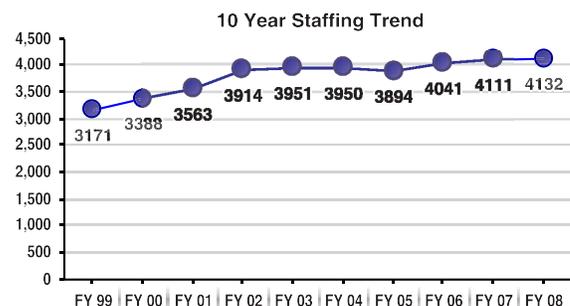
Family Self-Sufficiency (FSS) - CalWORKs - Administers Federal, State and County mandated Refugee Cash Assistance program and CalWORKs program to enable disadvantaged individuals and families to become self-sufficient through employment.

Adult Services & Assistance Programs - Protects the aged and disabled from abuse and exploitation so that they may live in a safer environment. Administers Federal, State and County mandated assistance programs including Medi-Cal, Food Stamps, and General Relief.

Children & Family Services - Protects children through the prevention or remedy of conditions which may result in abuse and promotes maintaining families so that children can remain in or return safely to their homes.

Administration - Supports the goals of the agency by implementing, facilitating, and coordinating administrative services and projects through fiscal and facility management, human resources, accounting, systems, training, research, contract services, strategic planning, legislative analysis, and program integrity functions.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- SSA staffing levels have increased from FY 06/07 to FY 07/08 due to mid year increases in General Relief, Medi-cal, Food Stamps, CalWORKs, Foster Care, Family Violence Court, Orangewood, Child Welfare, and Human Resources.
- Although the number of CalWIN limited term positions was reduced in the third quarter of FY 05/06, the overall SSA staffing level in FY 06/07 has increased from 05/06. This is due to mid year increases in Medi-Cal, IHSS, and Administrative support. During the 06/07 Budget Augmentation Process, 39 positions were added in support of Medi-Cal, Wraparound, Cash Assistance Program for Immigrants, Children and Family Services, and Administrative Support.
- SSA staffing levels increased from FY 04/05 to FY 05/06 due to mid-year adjustments focused on meeting state standards in the Medi-Cal and IHSS programs. In addition, limited-term positions were added in FY 05-06 in support of CalWIN implementation in February 2006.
- SSA staffing levels decreased from FY 02/03 to FY 04/05 due to deletion of long term vacant positions and an early retirement incentive offered in FY 02/03.
- SSA staffing levels increased from FY 98/99 to FY 01/02 due to the following: Medi-Cal, Food Stamps, Adult Protective Services, In-Home Supportive Services, Multi-purpose Senior Services, Foster Care, Child Welfare Services Caseload Growth, Governor's Adoptions Initiative, County Restructuring, Welfare Reform, Orangewood Children's Home (AB 1197), Technology Support for Mandated Systems, Placement Resources and Support, Independent Living Program, Child Welfare Services Workload Relief, Transfer of Welfare Fraud Investigation Staff from District Attorney, Transfer of Proposition 10 positions to SSA.

Budget Summary

Plan for Support of the County's Strategic Priorities:

SSA has confirmed strategies for focusing staff efforts and using available resources towards the achievement of the Agency's goals. Monthly meetings of the SSA Management Leadership Team are used to track the achievement of goals; assess progress made on improving outcomes and performance measures; and confirm that identified strategies are on target.

The following key strategies were developed with the input of all SSA divisions to embrace the achievement of the Agency's vision, mission, and goals and to support the priorities of the Board of Supervisors as outlined in the Strategic Financial Plan and approved budget. The strategies are for 2007 and they all have expected accomplishment dates of December 30, 2007.

Continue to implement strength-based practices to increase the percentage of families who reunify within twelve months, increase the percentage of children experiencing no more than two out-of-home care placements in the first 12 months in foster care, decrease the percent of cases with a substantiated referral that had another substantiated referral within six months, and increase the percent of adoptions finalized within 24 months.

Protect vulnerable elderly and dependent adults through the provision of timely Adult Protective Services and In-Home Supportive Services.

Monitor Medi-Cal accuracy and performance measurements and take corrective action, if necessary, to comply with Performance Standards.

Ensure CalWORKs parents are provided with the opportunities and support needed to obtain adequate jobs and to retain employment by working with staff and service contractors in developing innovative practices for improved client engagement and job retention.

Develop and identify services that will enhance the skills of Children and Family Services resource families and stabilize placements during reunification and permanency planning.

As part of the County's Business Continuity Plan, and in collaboration with the American Red Cross and the County Executive Office, develop, maintain, and provide training for a coordinated County-wide response of emergency shelter operations.

Changes Included in the Recommended Base Budget:

Salary & Employee Benefits Increase - Due to increasing retirement contribution requirements and negotiated salary adjustments, SSA has budgeted an increase in appropriations of just over \$4.4 million. In addition, overtime funding for FY 2007-08 has been partially restored to include an additional amount of \$4.1 million as compared to the current fiscal year given that this line item includes reimbursement of compensation time hours cashed out at the discretion of employees based on accumulated overtime worked in prior fiscal years. Based upon the Governor's proposed budget, SSA is projecting to absorb these and other budgetary increases primarily within SSA's uncapped Federal program allocations, moderately increased State program allocations, and NCC.

Workload Projections - Adult Protective Services (APS) caseloads are projected to increase by 5%, which may be additionally impacted by the recent implementation of mandated financial abuse reporting by financial institutions. APS increased staffing and funding needs were identified as a Strategic Priority and are submitted as a Budget Augmentation Request (BAR). IHSS projects 9% growth which necessitates increased IHSS Administrative staff and is reflected in a requested BAR.

Medi-Cal is projected to increase 1.5%, CalWORKs caseloads are projected to decline by 2.6%, and Children and Family Services caseloads will most likely remain relatively flat or slightly decline. Federal and State program allocations are projected to continue increasing, which is consistent with current FY 2006-07 projections and the FY 2007-08 Governor's budget proposal.

Increased Costs of Doing Business and Funding Limitations - Costs associated with the negotiated County salary and benefit changes, electronic data processing, and added workload resulting from continuous program mandate changes are not fully funded by Federal and State program allocation funding. The FY 2007-08 Governor's budget only included funding for a 3.3% cost of doing business increase for Medi-Cal, which does not fully cover our requested actual increase of 12% for this program. The lack of funding for increased cost of doing business is especially problematic when program mandate changes result in additional workload and/or higher performance standards, which increases the risk of fiscal sanctions being imposed for non-compliance due to existing inadequate program resource levels.

SSA continues to consider all opportunities for continuous quality improvement and assurance measures through innovation strategies and streamlining business processes. The optimization of staff deployment is also continuously assessed and modified to avoid degradation of services and maximize Federal and State program allocations. Based on the finalization of the State budget and the receipt of FY 2007-08 program funding allocation confirmations, SSA will return to the Board in the CEO's First Quarter Budget Report to make any necessary budgetary and staffing adjustments.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 5 Positions for Child Welfare Services Court Services Amount:\$ 284,248	Over 3,000 court hearings a month create a need for 2 Sr. Social Workers, 2 IPTs, and 1 Office Tech.	Performance will be measured by reductions in court continuances and delays in meeting mandates.	107
Convert 10 EH Information Processing Technician to Regular for Operational Support Services Amount:\$ 0	10 Information Processing Technicians for increased workload complexity over the last 10 years.	Services measured by correct data entry and the ability to meet deadlines to protect children.	108
Add 1 Senior Social Services Supervisor Position for Adult Services Program Support Amount:\$ 77,607	Additional staff is needed for program support due to increased caseloads and new legal mandates.	Case reviews, supervisory reviews & automated caseload reports are utilized to monitor the program.	111



Requested Budget Augmentations and Related Performance Results: (Continued)

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 8 Positions for In-Home Supportive Services Caseload Growth Amount: \$ 476,656	Additional staff is required due to increased caseloads and quality of work requirements.	Case reviews, supervisory reviews & automated caseload reports are utilized to monitor the program.	131
Add 10 Positions for Adult Protective Services Caseload Growth Amount: \$ 665,435	Additional staff is required due to increased caseloads and new legal reporting requirements.	Case sampling, supervisory reviews & automated caseload reports are utilized to monitor the program.	132
Add 6 LT (3 years) Positions and Funding for Medical Services for Indigents Amount: \$ 0	Additional staff is required due to the expansion of the MSI program.	Monthly applications, approval, denial and eligibility data are utilized to monitor the program.	133
Add 2 Information Processing Technician Positions for Foster Care Investigations and Monitoring Amount: \$ 94,883	2 IPTs for data entry and support of Special Incident Reports, Annual Reviews and Quarterly reports.	Information will be accurately input into CWS/CMS to meet State/Federal mandates.	160
Add 4 Social Worker II Positions for Specialized Family Services Amount: \$ 256,719	4 full-time equivalent Social Worker IIs for court-ordered activities and to cut excessive overtime.	Performance to meet federal and state outcome measures and to avoid federal and state sanctions.	163
Add 1 Staff Specialist Position for Foster and Adoptive Family Development Team Amount: \$ 61,936	1 Staff Spec is needed for Foster and Adoptive Family Development Team (FAFDT) medical recruiter.	Measures will reflect number of fragile care providers and a drop of fragile children in Orangewood.	164
Add 2 Group Counselor II Positions for Orangewood Children's Home Training Unit Amount: \$ 92,289	2 Group Counselor IIs for an increased training need at Orangewood Children's Home.	These incidents are tracked and reported on a monthly basis through our database system.	165
Add 2 Sr. Social Services Supervisors (Policy Analysts) for Update of Policies and Procedures Amount: \$ 171,677	2 Sr Social Services Supervisors to revise policies and procedures by the deadline of Dec 2007.	8 staff with an average of 22 Policy & Procedures to revise before the December 2007 deadline.	166
Add 1 Senior Social Worker Position for Emancipation Services Transitional Housing Program-PLUS Amount: \$ 72,501	1 Senior Social Worker is needed for the new THP-PLUS service program.	County providers are required to submit annual reports of youths' progress toward self-sufficiency.	167
Add 1 Senior Social Services Supervisor and Funding for Transitional Housing Program-PLUS Amount: \$ 94,035	1 Sr. Social Services Supervisor is needed due to the growth of control, size, and work complexity.	Tracking the efficiency of services provided by THP-PLUS, 25 Initiative, and Youth Permanency.	310
Add 1 Senior Social Worker Position and Funding for Multi-Disciplinary Consultation Team Amount: \$ 82,611	1 Senior Social Worker is needed due to an increase of referrals for intervention services.	Track demographic info, referrals, meetings, referring sources, and services on a monthly basis.	311
Add 84 Positions and NCC for Child Welfare Services (CWS) Amount: \$ 5,854,960	Children and Family Services requests 84 positions to support the outcome measures of AB636.	CFS will meet and/or exceed the State outcome measures related to child welfare.	407
Add 5 Positions for Information Systems Support Amount: \$ 387,447	Improve availability and operation of a growing number of applications and network services servers.	Implement and maintain e-mail, web-based applications, database applications, and server solutions.	1017
Add 1 Staff Specialist Position for Website Support Amount: \$ 60,284	SSA requests a dedicated position responsible for maintenance and enhancements of Internet sites.	Future performance of SSA Internet, Intranet, and Extranet sites will be monitored continually.	1024

Requested Budget Augmentations and Related Performance Results: (Continued)

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 1 Research Analyst IV for Research and Evaluation Unit Amount:\$ 74,772	Statistical support for Medi-Cal, Food Stamps, CalWIN data validation and IHSS Quality Assurance.	With new strategies, programs and outcome measures, new data sets need to be validated and utilized.	1025
Add 1 Information Processing Technician for Human Resources Support Amount:\$ 46,225	Production of various HR database reports and generation of certification lists in the NeoGov system	Additional IPT in HR is in direct response to the agency's need to expedite the recruitment process	1027
Add 4 Positions for Training and Career Development Support Amount:\$ 223,548	The design, development and delivery of the Administrative Professionals Development Series (APDS).	Provide essential instruction enabling employees to perform their jobs proficiently.	1028
Purchase Emergency Generator Amount:\$ 353,333	Purchase of a 450 KW Emergency Generator to provide emergency power.	Provide SSA, in the event of emergency or disaster, infrastructure to fulfill Business Plan Goals.	2352

Proposed Budget History:

Sources and Uses	FY 2005-2006	FY 2006-2007 Budget	FY 2006-2007 Projected ⁽¹⁾	FY 2007-2008 Recommended	Change from FY 2006-2007 Projected	
	Actual	As of 3/31/07	At 6/30/07		Amount	Percent
Total Positions	4,072	4,184	4,184	4,132	(52)	-1.24
Total Revenues	371,056,415	405,437,106	405,404,415	429,639,554	24,235,139	5.98
Total Requirements	397,112,771	442,442,049	448,518,827	467,649,178	19,130,351	4.27
Net County Cost	26,056,357	37,004,943	43,114,412	38,009,624	(5,104,788)	-11.84

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Social Services Agency in the Appendix on page A562

Highlights of Key Trends:

- Ensuring compliance with State and Federal program mandates for providing social services is a primary focus of the Agency. Regulations specify the types of services; amounts of assistance benefits; time frames for delivery of services and/or benefits; accuracy levels that must be maintained in administering programs; and Statewide statistical measurements for tracking

performance. The mandates, laws, and regulations governing programs administered by the Agency are subject to frequent changes due to Federal and State legislative and government agency actions; funding reductions; and sometimes court rulings.

- These modifications present many challenges and often require major changes in the service environment.

Budget Units Under Agency Control:

No.	Agency Name	Family Self-Sufficiency (FSS) - CalWORKs	Adult Services & Assistance Programs	Children & Family Services	Administration	Total
063	Social Services Agency	115,640,670	105,513,803	154,371,358	92,123,347	467,649,178
064	In-Home Supportive Services (IHSS)	0	26,436,419	0	0	26,436,419
065	CalWorks Family Group / Unemployed Parents	101,934,319	0	0	0	101,934,319
066	Aid to Families with Dependent Children - Foster Care	0	0	121,289,850	0	121,289,850



Budget Units Under Agency Control:

No.	Agency Name	Family Self-Sufficiency (FSS) - CalWORKs	Adult Services & Assistance Programs	Children & Family Services	Administration	Total
067	Aid to Refugees	331,808	0	0	0	331,808
069	General Relief	0	711,116	0	0	711,116
102	Santa Ana Regional Centre Lease Conveyance	0	0	0	2,807,539	2,807,539
12S	SSA Donations & Fees	0	0	4,019,186	0	4,019,186
12W	Wraparound Program	0	0	25,870,294	0	25,870,294
14T	Facilities Development and Maintenance	0	0	0	19,150,558	19,150,558
590	In-Home Supportive Services Public Authority	0	1,102,053	0	0	1,102,053
	Total	217,906,797	133,763,391	305,550,688	114,081,444	771,302,320

063 - Social Services Agency

Summary of Proposed Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Revenue from Use of Money and Property	\$ 20,147	\$ 5,273	\$ 16,057	\$ 12,762	\$ (3,295)	-20.52%
Intergovernmental Revenues	365,670,682	395,299,126	399,248,987	420,567,142	21,318,155	5.34
Charges For Services	527,013	3,000	8,886	0	(8,886)	-100.00
Miscellaneous Revenues	900,569	140,000	195,028	262,600	67,572	34.65
Other Financing Sources	3,938,005	9,989,707	5,935,457	8,797,050	2,861,593	48.21
Total Revenues	371,056,415	405,437,106	405,404,415	429,639,554	24,235,139	5.98
Salaries & Benefits	260,888,747	282,729,566	283,984,520	285,823,010	1,838,490	0.65
Services & Supplies	120,556,223	134,841,216	141,211,235	156,783,318	15,572,083	11.03
Other Charges	16,004,597	24,490,452	22,892,029	24,221,119	1,329,090	5.81
Fixed Assets	293,380	1,482,875	1,653,045	1,353,775	(299,270)	-18.10
Other Financing Uses	1,846,916	1,348,915	1,208,448	1,210,611	2,163	0.18
Intrafund Transfers	(2,477,092)	(2,450,975)	(2,430,450)	(1,742,655)	687,795	-28.30
Total Requirements	397,112,771	442,442,049	448,518,827	467,649,178	19,130,351	4.27
Net County Cost	\$ 26,056,357	\$ 37,004,943	\$ 43,114,412	\$ 38,009,624	\$ (5,104,788)	-11.84%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2006-07 projected requirements included in "At a Glance" (Which exclude these).

Columns may not total correctly due to rounding.

Proposed Budget Summary of Family Self-Sufficiency (FSS) - CalWORKs:

Revenues/Appropriations	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Revenue from Use of Money and Property	\$ 3,916	\$ 0	\$ 7,702	\$ 6,000	\$ (1,702)	-22.10%
Intergovernmental Revenues	93,264,983	99,891,553	101,476,475	102,023,827	547,352	0.54
Charges For Services	6,796	0	0	0	0	0.00
Miscellaneous Revenues	89,154	0	17,957	2,600	(15,357)	-85.52
Other Financing Sources	2,955,434	0	0	0	0	0.00
Total Revenues	96,320,283	99,891,553	101,502,134	102,032,427	530,293	0.52
Salaries & Benefits	54,771,860	57,210,598	56,756,261	52,920,440	(3,835,821)	-6.76
Services & Supplies	36,145,851	37,487,360	38,246,077	44,458,167	6,212,090	16.24
Other Charges	11,655,086	17,865,958	16,613,357	18,262,063	1,648,706	9.92
Fixed Assets	7,891	499,517	499,517	0	(499,517)	-100.00

Proposed Budget Summary of Family Self-Sufficiency (FSS) - CalWORKs:

Revenues/Appropriations	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Other Financing Uses	604,490	0	(111,010)	0	111,010	-100.00
Intrafund Transfers	0	0	(8,364)	0	8,364	-100.00
Total Requirements	103,185,178	113,063,433	111,995,838	115,640,670	3,644,832	3.25
Net County Cost	\$ 6,864,895	\$ 13,171,880	\$ 10,493,704	\$ 13,608,243	\$ 3,114,539	29.68%

Proposed Budget Summary of Adult Services & Assistance Programs:

Revenues/Appropriations	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Revenue from Use of Money and Property	\$ 464	\$ 1,762	\$ 1,762	\$ 1,762	\$ 0	0.00%
Intergovernmental Revenues	128,018,538	137,441,287	144,150,862	155,856,820	11,705,958	8.12
Miscellaneous Revenues	86,476	0	0	0	0	0.00
Other Financing Sources	0	0	0	4,250	4,250	0.00
Total Revenues	128,105,477	137,443,049	144,152,624	155,862,832	11,710,208	8.12
Salaries & Benefits	82,262,778	86,069,630	87,259,055	91,212,168	3,953,113	4.53
Services & Supplies	11,927,484	9,974,838	12,388,410	13,802,573	1,414,163	11.42
Other Charges	703,177	1,970,145	1,940,047	1,837,573	(102,474)	-5.28
Other Financing Uses	874,459	0	0	0	0	0.00
Intrafund Transfers	(1,411,154)	(1,273,811)	(1,499,789)	(1,338,511)	161,278	-10.75
Total Requirements	94,356,744	96,740,802	100,087,723	105,513,803	5,426,080	5.42
Net County Cost	\$ (33,748,733)	\$ (40,702,247)	\$ (44,064,901)	\$ (50,349,029)	\$ (6,284,128)	14.26%

Proposed Budget Summary of Children & Family Services:

Revenues/Appropriations	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Revenue from Use of Money and Property	\$ 6,083	\$ 3,000	\$ 6,593	\$ 5,000	\$ (1,593)	-24.16%
Intergovernmental Revenues	125,451,262	131,112,445	139,092,809	140,089,839	997,030	0.72
Charges For Services	520,217	3,000	8,886	0	(8,886)	-100.00
Miscellaneous Revenues	675,480	140,000	163,142	260,000	96,858	59.37
Other Financing Sources	982,413	5,939,707	5,935,457	8,342,800	2,407,343	40.56
Total Revenues	127,635,455	137,198,152	145,206,887	148,697,639	3,490,752	2.40
Salaries & Benefits	96,057,635	103,991,362	104,934,774	106,678,609	1,743,835	1.66
Services & Supplies	30,835,971	34,980,825	33,426,139	44,735,546	11,309,407	33.83
Other Charges	2,061,847	3,211,235	2,379,858	3,015,738	635,880	26.72

Proposed Budget Summary of Children & Family Services:

Revenues/Appropriations	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Fixed Assets	39,741	30,000	34,375	102,000	67,625	196.73
Intrafund Transfers	(825,663)	(945,638)	(758,943)	(160,535)	598,408	-78.85
Total Requirements	128,169,531	141,267,784	140,016,202	154,371,358	14,355,156	10.25
Net County Cost	\$ 534,077	\$ 4,069,632	\$ (5,190,685)	\$ 5,673,719	\$ 10,864,404	-209.31%

Proposed Budget Summary of Administration:

Revenues/Appropriations	FY 2005-2006	FY 2006-2007	FY 2006-2007	FY 2007-2008	Change from FY 2006-2007	
	Actual	Budget As of 3/31/07	Projected ⁽¹⁾ At 6/30/07	Recommended	Projected Amount	Percent
Revenue from Use of Money and Property	\$ 9,684	\$ 511	\$ 0	\$ 0	\$ 0	0.00%
Intergovernmental Revenues	18,935,899	26,853,841	14,528,841	22,596,656	8,067,815	55.53
Miscellaneous Revenues	49,459	0	13,929	0	(13,929)	-100.00
Other Financing Sources	158	4,050,000	0	450,000	450,000	0.00
Total Revenues	18,995,200	30,904,352	14,542,770	23,046,656	8,503,886	58.48
Salaries & Benefits	27,796,474	35,457,976	35,034,430	35,011,793	(22,637)	-0.06
Services & Supplies	41,646,917	52,398,193	57,150,609	53,787,032	(3,363,577)	-5.89
Other Charges	1,584,487	1,443,114	1,958,767	1,105,745	(853,022)	-43.55
Fixed Assets	245,748	953,358	1,119,154	1,251,775	132,621	11.85
Other Financing Uses	367,967	1,348,915	1,319,458	1,210,611	(108,847)	-8.25
Intrafund Transfers	(240,275)	(231,526)	(163,354)	(243,609)	(80,255)	49.13
Total Requirements	71,401,318	91,370,030	96,419,064	92,123,347	(4,295,717)	-4.46
Net County Cost	\$ 52,406,118	\$ 60,465,678	\$ 81,876,294	\$ 69,076,691	\$ (12,799,603)	-15.63%